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3027 BEFORE THE ARIZONA CORPORATION COMMISSION 2007 JAN 25 A 9: 42 JEFF HATCH-MILLER **CHAIRMAN** AZ CORP COMMISSION DOCUMENT CONTROL KRISTIN K. MAYES **COMMISSIONER**

WILLIAM A. MUNDELL COMMISSIONER

Arizona Corporation Commission DOCKETED

MIKE GLEASON **COMMISSIONER** JAN 25 2007

GARY PIERCE COMMISSIONER DOCKETED BY

IN THE MATTER OF THE APPLICATION OF GOODMAN WATER COMPANY FOR A DETERMINATION OF THE FAIR VALUE OF ITS UTILITY PLANT AND PROPERTY AND FOR INCREASES IN ITS RATES AND CHARGES FOR UTILITY SERVICES BASED THEREON)

No. W-02500A-06-0281

FILING OF APPLICANT'S REJOINDER TESTIMONY. INCORPORATING ITS RESPONSE TO STAFF'S SUREBUTTAL TESTIMONY

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REJOINDER TESTIMONY OF

THOMAS J. BOURASSA

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I. INTRODUCTION AND QUALIFICATIONS.

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PLEASE STATE YOUR NAME AND ADDRESS. 0.

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My name is Thomas J. Bourassa. My business address is 139 W. Wood Drive, A. Phoenix, Arizona 85029.

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HAVE YOU PREVIOUSLY SUBMITTED DIRECT AND REBUTTAL Q. TESTIMONY IN THE INSTANT CASE?

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Yes, my direct and rebuttal testimony was submitted in support of the initial 1 application in this docket by Goodman Water Company ("Goodman" or 2 3 "Company"). WHAT IS THE PURPOSE OF THIS REJOINDER TESTIMONY? 4 Q. I will provide rejoinder testimony in response to the surrebuttal filings by Arizona 5 A. Corporation Commission Utilities Division Staff ("Staff") with respect to rate base, 6 revenues and expenses, cost of capital and rate design. 7 Q. WHAT IS THE REVENUE INCREASE THAT THE COMPANY IS 8 PROPOSING IN THIS REJOINDER TESTIMONY? 9 10 The Company's proposed total revenue requirement has not changed since its A. rebuttal filing. The Company proposes a total revenue requirement of \$538,812, 11 which constitutes an increase in revenues of \$325,463, or 152.55% over test year 12 13 revenues. 14

Q. PLEASE SUMMARIZE THE PROPOSED REVENUE REQUIREMENTS AND RATE INCREASES FOR THE COMPANY AND STAFF AT THIS STAGE OF THE PROCEEDING?

A. The proposed revenue requirements and proposed rate increases are as follows:

18		Revenue Requirement	Revenue Incr.	% Increase
19	Company-Direct	\$537,955	\$324,607	152.15%
20	Staff Direct	\$446,411	\$233,063	109.24%
21	Company Rebuttal	\$538,812	\$325,463	152.55%
22	Staff Surrebuttal	\$463,194	\$249,846	117.11%
23	Company Rejoinder	s \$538,812	\$325,463	152.55%

Q. WHY IS STAFF'S REVENUE REQUIREMENT AND RECOMMENDED INCREASE HIGHER IN ITS SURREBUTTAL FILING?

A. There are two primary reasons for an increase in Staff's recommended revenue requirement. First, Staff has agreed that its interest synchronization in its computation of income taxes was an error. See Surrebuttal Testimony of Charles

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R. Myhlhousen ("Myhlhousen SB") at 5. The correction of this error has resulted in an increase in Staff's proposed income taxes. Second, Staff has adopted the Company's proposed level of expense for repairs and maintenance which is higher than the Staff proposed level in its direct filing. Although Staff did not present any written testimony regarding its change in position regarding repairs and maintenance, Staff's surrebuttal schedules now reflect the same level of repairs and maintenance expense as proposed by the Company. *See* Staff Surrebuttal Schedule CRM-8.

II. RATE BASE.

Q. WOULD YOU PLEASE IDENTIFY THE PARTIES' RESPECTIVE RATE BASE RECOMMENDATIONS?

A. The rate bases proposed by all parties in the case are as follows:

	<u>OCRB</u>	FVRB
Company-Direct	\$ 1,275,683	\$ 1,275,683
Staff Direct	\$ 1,270,589	\$ 1,270,589
Company Rebuttal	\$ 1,292,051	\$ 1,292,051
Staff Surrebuttal	\$ 1,270,741	\$ 1,270,741
Company Rejoinder	\$ 1,292,051	\$ 1,292,051

A. Plant-in-Service.

Q. DO STAFF AND THE COMPANY AGREE AS TO THE AMOUNT OF PLANT-IN-SERVICE INCLUDED IN RATE BASE?

A. Yes. Both Staff and the Company agree to plant-in-service in the amount of \$2,365,811.

B. <u>Accumulated Depreciation</u>.

Q. DO STAFF AND THE COMPANY AGREE AS TO THE AMOUNT OF ACCUMULATED DEPRECIATION?

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A. Yes. Both Staff and the Company now agree to accumulated depreciation in amount of \$108,511. Staff has accepted the Company's rebuttal proposed level of accumulated depreciation and has made the appropriate adjustment. See Myhlhousen SB at 4.

C. Working Capital.

Q. HAVE YOU MADE A REJOINDER ADJUSTMENT CONCERNING WORKING CAPITAL?

A. No. The Company continues to propose a cash working capital allowance in the instant case. Since the Company has not proposed any further changes to operating expenses, there is no change to the Company's proposed cash working capital allowance. The cash working capital allowance proposed by the Company is \$21,310. Staff continues to propose zero working capital.

Q. PLEASE RESPOND TO THE SURREBUTAL TESTIMONY OF MR. MYHLHOUSEN ON PAGE 4 OF HIS TESTIMONY REGARDING WORKING CAPITAL?

A. Mr. Myhlhousen claims that Staff is not aware of any Class C utility given working capital without a lead-lag study. See Myhlhousen SB at 4. Mr. Myhlhousen's assertion that the Commission has not authorized working capital for Class C utilities is incorrect. There have been cases in the past few years where a Class C utility was granted a cash working capital allowance based on the formula method. E.g. Pine Water Company (A.C.C. Decision 67166, August 10, 2004) and Rio Rico Utilities, Inc. (A.C.C. Decision 67279, October 5, 2004). In both of these cases, Staff recommended cash working capital allowances based on the formula method. See Direct Testimony of Dennis Rogers, page 13, Docket No. SW-02676A-03-434, and Direct Testimony of Claudio Fernandez, page 10, Docket No. W-03512A-03-0279.



I have previously testified why the formula method is an appropriate method and why a cash working capital allowance should be allowed in the instant case and I will not repeat that testimony here. *See* Rebuttal Testimony of Thomas J. Bourassa ("Bourassa RB") at 6-7. Based on my involvement in numerous rate proceedings in the past couple of years it appears that Staff has adopted a black letter 'policy' of opposing any cash working capital allowance unless accompanied by a lead-lag study. This 'black letter policy, which applies to all Class C and above utilities, is interesting given that Staff asserts that each company should be examined on a case-by-case basis. *See* Myhlhousen SB at 7. An inflexible policy such as this one seems to me to be both contradictory to Staff's approach to rate making and arbitrary. The Commission rules do contemplate the use of the formula method. *See* Arizona Administrative Code 14-2-103. Schedule B-5, for example, explicitly provides for the formula method for computing working capital. Further, it is required to be filed by all utilities regardless of size.

III. <u>INCOME STATEMENT</u>.

- Q. PLEASE RESPOND TO MR. MYHLHOUSEN'S COMMENTS ON PAGE 5
 AND 6 OF HIS SURREBUTTAL TESTIMONY REGARDING THE
 APPROPRIATE LEVEL OF SALARIES AND WAGES AND OUTSIDE
 SERVICE COSTS FOR MR. SEARS AND MR. SHINER?
- A. While both Mr. Sears and Mr. Shiner are owners of the Company, together they fulfill the duties and responsibilities of managing the Company. Mr. Sears receives compensation for his services through a salary. Mr. Shiner receives compensation for his services through consulting fees. Mr. Myhlhousen asserts the Company cannot justify the costs for these two individuals and then proposes a level of expense Mr. Myhlhousen has determined to be reasonable. *See* Myhlhousen SB at 5 and 6. However, Mr. Myhlhousen has yet to provide any support by way of evidence, analysis, or computations for how he determined what is a reasonable of



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expense. See Bourassa RB at 9. I can only assume that the levels of salaries and wages and outside services expense for Mr. Sears and Mr. Shiner proposed by Mr. Myhlhousen is his own <u>best guess</u> of what a reasonable level of expense is. This should not be the basis upon which an adjustment should be made and Staff's adjustment should be rejected on this alone.

Q. DOES THE FACT THAT NEITHER MR. SEARS NOR MR. SHINER KEEP TIMESHEETS BOTHER YOU?

No. Mr. Myhlhousen would agree that some time must be spent managing Goodman. Both Mr. Sears and Mr. Shiner are involved to some extent in the dayto-day operations. Even Mr. Myhlhousen admits this. See Bourassa RB at 9. Additionally, the function of management encompasses more than the day-to-day operations. Id. Let's assume, for arguments sake, that these two individuals together spend together on average 10-12 hours per week performing their respective responsibilities. That's on average 5 to 6 hours each per week. At an average 10-12 hours per week, the time spent represents 25 to 30 percent of a fulltime employee based on a 40 hour work week. The Company proposed level of salaries and wages and outside service expense for both Mr. Sears and Mr. Shiner total less than \$50,000 annually (\$32,000 for Mr. Sears plus \$17,325 for Mr. Shiner). Based on the American Water Works Association ("AWWA") compensation survey, a top executive working for a private utility earns an average See Top Executive - All Participants AWWA Water Utility of \$176,982. Compensation Survey -2006, attached hereto as Rejoinder Exhibit No. 1. \$50,000 is less than 30 percent of the salary of a top executive.

Putting aside the amount of time spent by these two individuals, their services to the Company are available through out any given week and at the same cost regardless of whether they spend 5, 10, 20, or 40 hours on utility business in a week. In my experience, it would be highly unlikely the Company could find a top executive will to work part-time, never-mind one-third time. And, if the Company



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were fortunate to find such a person, they would only be available when they were These two individuals are available as the need arises scheduled to work. regardless of when that need may arise.

- HOW DO YOU RESPOND TO MR. MYHLHOUSEN'S SURREBUUTAL Q. TESTIMONY ON THE COSTS FOR THE SERVICES PROVIDED BY CWH2?
- Mr. Myhlhousen states that there "appears" to be a duplication of services. See A. Myhlhousen SB at 6. This is Mr. Myhlhousen's opinion and is unsupported by the evidence. Mr. Hill has a contract which outlines the services he provides and which I have previously testified to. See CWH2 Services Contract, attached hereto as Rejoinder Exhibit No. 2. See also Bourassa RB at 10-11.

Mr. Myhlhousen also takes issue with the basis of the billing (based on number of connections). See Myhlhousen SB at 6. This is not sufficient to disallow the costs. YL Technology's monthly charges to Goodman are also based on the number of connections, yet Mr. Myhlhousen does not take issue with the costs from YL Technology.

- IS MR. HILL'S COSTS SOLELY BASED ON THE NUMBER OF Q. **CONNECTIONS?**
- No. The contract explicitly states that the cost is also based on a maximum of 5 A. hours per month which can be carried over up to 12 months if unused. Any time spent above the 5 hours per month is billed at a rate of \$75.00 per hour. In my experience, the billing rate is not out of line for the consulting services Mr. Hill provides.
- CAN YOU RESPOND TO MR. MYHLHOUSEN'S ASSERTION THAT THE Q. INVOICES FROM MR. HILL ONLY STATE "TAKE READINGS AND **CHECK SITES"?**
- It is not clear to me why he believes these are the only services provided to the A. Company. Mr. Hill does provide some operation and maintenance services in



addition to consulting services per the contract. The "other" service costs are recorded in the materials and supplies account. During the test year approximately \$1,518 was recorded in the materials and supplies account for "other" services provided by Mr. Hill. Under the CWH2 contract, approximately \$9,674 was recorded in the outside services management account. The amounts associated with taking readings and checking sites to which Mr. Myhlhousen refers only amounts to \$1,518. Mr. Myhlhousen proposes to remove \$11,916. *See* Staff Surrebuttal Schedule CRM-12.

- Q. MR. BOURASSA, THE \$9,674 and the \$1,518 TOTAL \$11,192, NOT \$11,916 AS MR. MYHLHOUSEN PROPOSES TO REMOVE. CAN YOU EXPLAIN?
- A. My only explanation is that Mr. Myhlhousen incorrectly computed the total of the costs associated with CWH2 Services. Putting this aside, if the Commission was to determine that Mr. Hill's services for the taking of readings and checking sites is a duplication of the services performed by YL Technology, the most the Commission should disallow is \$1,518.
- Q. HOW DO YOU RESPOND TO MR. MYHLHOUSEN'S ASSERTION ON PAGE 7 OF HIS SURREBUTTAL TESTIMONYTHAT EVEN YOU ADMIT THAT COMPANIES SHOULD BE EXAMINED ON A CASE-BY-CASE BASIS?
- A. Mr. Myhlhousen fails to see the point. That is, he did not provide any evidence, support, or computations to support his recommendations. He conveniently dismisses Staff's own analysis from the Sabrosa Water Company case on what reasonable costs. *See* Myhlhousen SB at 7. He also dismisses the comparisons with Valley Utilities and Chaparral City Water Company. *Id.* at 7. Yet, he has yet to offer any support for his position. In my opinion, the Company has met its burden, while Staff has not.



IV. <u>COST OF CAPITAL</u>.

A. Overview and Summary.

Q. PLEASE SUMMARIZE THE COMPANY'S REJOINDER POSITION REGARDING COST OF CAPITAL?

A. The Company continues to recommend 10.5% as its cost of capital and rate of return on original cost rate base, which Goodman accepts as the fair value of its utility property for purposes of this rate case. The 10.5% rate of return is based on a capital structure consisting of 100% common equity.

A return on equity of 10.5% is extremely conservative when the small size and the operational and business risks related to Goodman's water operations are considered.

Q. HAVE YOU UPDATED YOUR COST OF CAPITAL SCHEDULES?

A. Yes. I have updated my cost of capital analysis using more recent data. My updated schedules are attached to this testimony as rebuttal D schedules and the table below summarizes the results.

DCF Analysis	Range	<u>Midpoint</u>
Constant Growth (earnings growth)	9.9% - 12.8%	11.4%
Constant Growth (sustainable growth)	8.7% - 10.8%	9.8%
Two-Stage Growth Model	9.6% - 11.7%	10.7%
Risk Premium Analysis		
Actual Returns	10.1% - 10.2%	10.2%
Authorized Returns	10.8% - 11.3%	11.1%
Comparable Earnings		
Actual Returns	4.0% - 11.7%	7.9%
Authorized Returns	9.9% - 12.7%	11.3%
Value Line Industry Composite (2006)		9.5%
Value Line Industry Composite (2007)		10.5%
Value Line Industry Composite (2009)		11.5%
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Based on these results, I continue to believe that 10.5% is a reasonable rate of return for Goodman, especially in light of the additional risk associated with an equity investment in Goodman.

Q. HOW DOES THE RETURN OF 10.5% YOU ARE RECOMMENDING COMPARE TO STAFF SURREBUTAL RECOMMENDATION?

- A. The rates of return on equity ("ROE") recommended by Staff is 9.30%. This is 30 basis points lower than Staff's recommendation in its direct filing. I continue to believe the rates of return recommended by Staff is simply too low given the Company's extremely small size, limited revenue and cash flow, small customer base, lack of diversification, lack of liquidity, and other characteristics.
 - B. Response to Staff's Testimony on Unique Risks.
- Q. PLEASE RESPOND TO THE TESTIMONY MR. IRVINE AT PAGE 3 OF SURREBUTTAL TESTIMONY REGARDING UNIQUE AND FIRM SIZE?
- A. I am a bit confused by Mr. Irvine's testimony. Mr. Irvine testifies that unique risk can be diversified away by investors holding diversified portfolios. I have not testified in opposition to this view point. It is apparent Mr. Irvine is disregarding my Rebuttal Testimony on this subject. See Bourassa RB at 14-15. Mr. Irvine's arguments assume that the market data for the large publicly traded water utility companies captures the risks for small water utilities like Goodman. That is, the publicly traded water utility sample group is directly comparable to Goodman. It is not. Therefore, I am not speaking of unique risks with respect to Goodman.

The risks associated with small size, lack of diversification, limited revenue and cash flow, small customer base, lack of liquidity, as well as regulatory and construction risk are common to small water utilities. These risks are unique only in the sense that the large publicly traded water utilities do not possess these same levels of risk. As I testified, investors would price the risks differently in the market. *Id*.



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Both Staff and I use a sample of publicly traded water utility companies as a starting point in our respective cost of equity analyses. However, unlike Mr. Irvine, who starts and ends that analysis, I recognize that the Goodman, like other small water utilities in Arizona, is not directly comparable. The problem is, we simply do not have market data for small water utilities to directly assess how an investor would price those risks.

Firm size is not a unique risk as Mr. Irvine asserts. See Surrebuttal Testimony of Steven P. Irvine ("Irvine SB") at 4. The size phenomenon is well documented in the financial literature. I have previously testified to studies by Dr. Zepp and the California Public Utilities Commission ("CPUC"). See Bourassa RB at 16 and 17. Small companies have very different returns than large ones and on average those returns have been higher. Ibbotson Associates' widely used compilation of historical returns from 1926 to the present reinforces the evidence (See Stocks, Bonds, Bills and Inflation 2006 Year Book, Ibbotson Associates, Chicago, 2005). Ibbotson Associates' well-known historical return series covering the period from 1926 to the present shows the average annual return of 12.3% is for large company stocks while returns for micro-cap, low-cap and mid-cap stocks are 18.8%, 15.7%, and 14.2%, respectively, significantly higher than those for large company stocks. The size effect is particularly relevant for small utilities. Not only do these small utilities possess higher risks than their larger counterparts, they are subjected to a significant size effect, strongly suggesting that their cost of equity is higher.

The view that small water utilities are not directly comparable to the large publicly traded water utilities does not violate any tenet of modern financial theory. Modern financial theory of investment behavior rests on the notion that the specific risk component not explained by the market can be diversified away by the investor. In the instant case, we are not talking about the specific risks to Goodman



per se, but the market risk associated with small water utilities like Goodman which we unable to measure.

- Q. PLEASE RESPOND TO MR. IRVINE'S COMMENTS ON PAGE 4 OF HIS SURREBUTTAL TESTIMONY THAT THE COMMISSION IS NOT BOUND BY DECISIONS, POLICIES, OR STAFF MEMORANDUMS OF THE CALIFORNIA PUBLIC UTILITIES COMMISSION.
- A. I never testified this Commission was bound by any action of the California Public Utilities Commission ("CPUC"). Once again, Mr. Irvine misses the point. My point in referencing the returns allowed by the CPUC for small utilities is four-fold. First, others, like the CPUC, recognize that large utility companies are not directly comparable to small ones and that there is no market data for small water utilities. Second, others, like the CPUC, recognize that there is a distinct difference between large and small utilities in terms of business and operational risks. Third, because the business and operational risks associated with small water utilities is higher, small water utilities require higher returns. And fourth, the CPUC guidelines provide for returns for small water utilities far in excess of the return I recommend in the instant case. Should this lead us to conclude that the regulatory risks associated with operating a utility in California are less than a utility operating in Arizona?
- Q. PLEASE RESPOND TO MR. IRVINE'S REFERENCES TO THE ANNIE WONG STUDY ON THE FIRM SIZE EFFECT FOR WATER UTLITIES ON PAGE 5 OF HIS SURREBUTTAL TESTIMONY.
- A. Mr. Irvine has referred to this study before. Ms. Wong's study and her conclusions have been disputed and called into question by Dr. Zepp¹. Dr. Zepp concluded:

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¹ Zepp, Thomas M. (2002, August). Utility Stocks and the size effect – revisited. *The Quarterly Review of Economics and Finance*, 578-582.



Wong's concluding remarks should be re-examined and placed into perspective. She noted that industrial betas tend to decrease with increases in firm size but the same relationship is not found in every period for utilities. Had longer time intervals been used to estimate betas, as was done in Table 1, she may have found the same inverse relationship between size and beta risk for utilities in other periods. She also concludes "there is some weak evidence that firm size is a missing factor from the CAPM for the industrial but not the utility stocks" (Wong, 1993, p. 98), but the weak evidence provides little support for a small firm effect existing or not existing in the in either the industrial or utility sector. Two other studies discussed here support a conclusion that smaller water utilities are more risky than larger ones. To the extent that water utilities are representative of all utilities, there is support for smaller utilities being more risky than larger ones. *Id.* at 582

Regardless of whether one chooses to accept Ms. Wong's conclusions, Ms. Wong's study encompassed the utility industry which included both electric and gas utilities and did not focus on water utilities. Further, the average market value of the smallest utility portfolio in her study in 1993 was \$62 million – 40 to 50 times larger than is Goodman. When I speak about the various risks associated with Goodman's small size, limited revenue, limited customer growth and lack of liquidity, I am talking about risks which have not been priced by investors and are not reflected in any available market data. Ms. Wong's study does not apply in the instant case.

But consider that if Goodman has a well failure or a transmission main break, the impact on the Company is far more serious than if Aqua American or California Water Service experiences a similar problem. Indeed, Goodman's earnings could be wiped out as available cash flow is diverted to repair or replace the well. For this reason, an investor would view an equity investment in Goodman much differently than an equity investment in the stock of a large publicly traded water utility, and would require a higher return on that investment. Otherwise, the investor would instead purchase Aqua America's stock, which would have less risk while promising a greater return.



- C. Response to Staff's Testimony on Comparisons to Actual and Authorized Returns.
- Q. PLEASE RESPOND TO MR. IRVINE'S COMMENTS ON PAGE 6 AND 7
 OF HIS SURREBUTTAL TESTIMONY CONCERNING THE ROLE OF
 ACTUAL AND AUTHORIZED EARNINGS?
- A. It is appears from his testimony that Mr. Irvine doesn't understand the basis for the comparable earnings method. As I previously discussed in my Direct Testimony, the comparable earnings approach is rooted in U.S. Supreme Court decisions, including Federal Power Commission v. Hope Natural Gas Co., 320 U.S. 591 (1944), and Bluefield Waterworks & Improvement Co. v. Public Service Commission of West Virginia, 262 U.S. 679 (1923). See Direct Testimony of Thomas Bourassa ("Bourassa DT") at 24 and 30.

Given these requirements, it would be myopic at best to simply ignore actual and authorized returns on equity. The goal is to authorize a return on equity that is equal to the return on investments with similar risk. Mr. Irvine is exclusively advocating that the results of his finance models should be used without regard to whether the results of those models are consistent with the actual and authorized earnings of the companies he has used to implement his finance models. I am not surprised. Mr. Irvine does not even acknowledge the criteria set forth by *Hope* and *Bluefield* anywhere in his testimony. The basis of his entire testimony is that expected returns may only be estimated with market based models such as the DCF and CAPM. This simply ignores reality. If a company has consistently earned returns on equity between 10% and 11% during the past 5 years, and is projected to continue to earn a return on equity within that range, why would an investor reject that information and, instead, choose to rely solely on a finance model? In fact, why would investment services such as Value Line and Standard & Poor's publish historic information regarding a company's earnings if expected returns can only be



estimated by using finance models? They wouldn't have much of a market for their products.

Q. DO YOU AGREE WITH MR. IRVINE THAT INCREASES IN INTEREST RATES DO NOT NECESSARILY AFFECT THE COST OF CAPITAL?

A. No. Equity costs move in the same direction as interest rates. Mr. Irvine would agree. *See* Irvine DT at 7 and 9. Staff's models do not bear this out. I have prepared the table below, which shows the comparison of the key cost of capital determinants and Staff's cost of equity results since 2003.

COMPARISON OF KEY COST OF CAPITAL DETERMINANTS AND STAFF COST OF EQUITY MODEL RESULTS

Testimony Date	Arizona Water Utility	Average Beta ²	Risk-Free Rate ³	Staff ROE ⁴
7/8/03	Arizona. Water	0.59	3.3%	9.2%
9/5/03	Arizona- American	0.59	3.3%	9.2%
10/31/03	Arizona- American	0.60	3.6%	8.5%
3/11/04	Rio Rico Utilities	0.62	3.5%	8.1%
5/6/04	Rio Rico Utilities	0.63	3.9%	8.6%
3/22/05	Chap. City Water	0.68	4.0%	8.9%
4/18/05	Arizona. Water	0.68	4.5%	9.1%
5/5/05	Chap. City Water	0.68	4.0%	9.3%
5/25/05	Arizona. Water	0.68	4.0%	9.1%
1/16/06	Arizona- American	0.71	4.6%	9.8%

The average Value Line beta of the six publicly traded water utilities in Staff's sample group used in Staff's ÇAPM. The sample group is the same in each case.

Average of 10, 7 and 5-year Treasury notes used in Staff's CAPM in each case.

The result produced by Staff's DCF and CAPM models in each case, unadjusted for risk.



Testimony Date	Arizona Water Utility	Average Beta ²	Risk-Free Rate ³	Staff ROE ⁴
3/6/06	Arizona- American	0.74	4.5%	9.5%
4/11/06	Far West Water	0.74	4.6%	9.2%
6/13/06	Black Mountain Sewer	0.74	5.1%	9.6%
6/16/06	Gold Canyon Sewer	0.74	5.1%	9.2%
01/12/07	Goodman Water Company	0.82	4.7%	9.3%

As the table shows, interest rates have risen significantly since mid-2003. Staff's estimate of the risk free rate has risen by 140 basis points. Yet, Staff's recommended cost of equity is exactly the same as the ROE produced by Staff's models (using the *same* approaches and the *same* sample water utilities) in the Arizona Water and Arizona American rate cases in 2003. A closer look at the data for Arizona-American in 2003 and Rio Rico Utilities in 2004 show that the cost of equity produced by Staff DCF and CAPM models actually fell while the interest rates were rising.

What is also disturbing, as the table shows, beta has also increased significantly since 2003, increasing from .59 in 2003 to .82 in the instant case. Beta is a measure of a stock's riskiness relative to the market as a whole. Mr. Irvine would agree that as risk increases, so does the cost of equity. *See* Irvine DT at 9. While I have problems with the CAPM and the beta used by both Staff, beta itself is valid measure of the relative riskiness of a stock, a higher beta means more risk.



Q. WHAT DOES THE DATA IN THE TABLE ABOVE SHOW?

- A. Although both interest rates and the average beta of Staff's sample group have increased substantially since 2003, Staff's DCF and CAPM models ignore the increased risk. Increases in both beta risk and interest rates since 2003 indicate the cost of equity is much higher today. As both interest rates and beta risk increase, so should the cost of equity. Yet, Staff's finance models suggest otherwise. I can only conclude there is something seriously wrong with Staff's models.
- Q. IS THE AVERAGE BETA AND THE RISK FREE RATE THE ONLY DETERMINANTS OF THE COST OF EQUITY AND WHY HAVE YOU NOT SHOWN OTHERS?
- A. No. There are numerous components of and calculations required to implement the DCF and CAPM models. But, unlike the risk free rate and beta, which are objective, the other determinants of the cost of capital are subjective.
- Q. PLEASE EXPLAIN.
- A. Beta and the risk free rates are objectively determined from publicly available information. The risk free rates are published by the Federal Reserve. Betas are published by Value Line. Wherever a subjective determination is required, however, Staff chooses the approach that result in the lowest ROE. For example, when computing the current market risk premium for Staff's current market risk premium CAPM, Staff uses median values for the dividend yield and price appreciation potential which significantly understates the cost of equity. See Bourassa RB at 33-34.
 - D. Response to Staff's Testimony on the Use of Analyst Forecasts.
- Q. PLEASE COMMENT ON MR. IRIVINE'S TESTIMONY AND PAGE 8 OF HIS SURREBUTTAL THAT HISTORICAL GROWTH RATES ARE LESS SUBJECTIVE BECAUSE THEY ARE BASED ON CALCULATIONS?
- A. Mr. Irvine's assertion that historical growth rates are less subjective because they are based on calculations is puzzling. A calculation of historical growth rates are

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growth rates in a prospective model <u>is subjective</u> and provides no more a balanced approach than using only analyst expectations. I have already testified to the reasons why I chose to use analyst expectations and the superiority of the use of analyst expectations in estimating the cost of equity and will not repeat them here. *See* Bourassa RB at 25-28.

CAN YOU COMMENT ON MR. IRVINE' SURREBUTTAL TESTIMONY

what they are. The point is, when estimating investor expectations using those

- Q. CAN YOU COMMENT ON MR. IRVINE' SURREBUTTAL TESTIMONY CONCERNING YOUR EXCLUSION OF HISTORICAL DPS AND EPS GROWTH RATES FROM THE DCF MODEL?
- A. Mr. Irvine defends the use of historical DPS and EPS growth rates asserting that this provides a balanced and reasonable outcome, which is supposedly Staff's objective. See Irvine SB at 9. Mr. Irvine goes on to testify that if the low growth rates were to be excluded from Staff's growth estimate then it would also be appropriate to exclude the highest growth estimates. Id. The difference is that there is a sound basis for excluding the historical growth rates, but not the projected growth rates. As I previously testified, the indicated costs of equity using historical DPS growth estimates are at or below the cost of debt. See Bourassa DT at 38. In addition, in estimating future growth, financial institutions and analysts have taken into account all relevant historical information on a company as well as other more recent information. These were the reasons why I excluded the historical growth rates from my analysis. See Bourassa DT at 37 and Bourassa RB at 24.

The highest growth rates by either Staff or Goodman actually produce results within the ranges of my risk premium approaches and my comparable earnings approaches. Thus, there is no reason to exclude them.

Q. PLEASE EXPLAIN.

A. In Rejoinder Schedule D-4.5, the highest projected average EPS growth estimates are from Value Line at 9.0 percent. The average dividend yield of the water utilities sample is 2.7 percent. The indicated cost of equity using the constant



growth DCF model is 11.7 percent. Looking at it from Staff's perspective, Staff's highest growth rates are 7.9% and 8.4% for projected EPS growth and projected sustainable growth, respectively. The average of these two is 8.2 percent. Staff's average dividend yield is 2.8 percent. The indicated cost of equity using the constant growth DCF model is 11.0%.

I have also shown that the average total market returns for the water utilities sample during the past 5 years have been 14.2 percent (14.3 percent compounded). See Bourassa RB at 20. In addition, I have shown that a market based bond risk premium based on the water utility sample and the current yield on long-term government bonds indicates a cost of equity of over 17 percent. Historically investors have received returns far greater than Staff's recommend 9.3 percent and far greater than my recommendation for Goodman of 10.5%. As the evidence shows, the highest growth rates should not be excluded because there is no rational basis to do so.

Q. DOES MR. IRVINE CRITICIZE YOUR COMPUTATION OF THE 14.2 PERCENT TOTAL MARKET RETURNS?

- A. Yes, Mr. Irvine finds the computation of the number unclear. *See* Irvine SB at 7. The basis for the average 5 year total market returns is based on Value Line data published on October 27, 2006 and the 14.2 percent is a simple average. These reports are attached hereto as Rejoinder Exhibit No. 3. Putting this aside, Mr. Irvine then criticizes the 14.2 percent because it doesn't recognize compounding and the compounded growth would be much lower. *Id.* But, in fact, the average and the compound returns in the instant case happen to be nearly identical.
 - E. Response to Staff's Testimony on the Staff's Inputs.
- Q. PLEASE COMMENT ON MR. IRVINE'S TESTIMONY THAT STAFF DOES NOT EXCLUDE INPUTS BECAUSE THEY ARE AT OR BELOW A



SELECTED BENCHMARK AND ARE VIEWED AS TOO HIGH OR TOO LOW?

A. Mr. Irvine's comments reinforce my point that Staff does not provide for a reality check on the results of their models. See Bourassa RB at 21-22. Mr. Irvine mechanically applies his finance models and accepts the results without applying any critical analysis.

F. Response to Staff's Testimony on the CAPM.

- Q. IS IT INCORRECT TO CONCLUDE THAT CHANGES IN STAFF'S CURRENT MRP OVER TIME SIGNIFY INSTABILITY IN STAFF'S METHOD FOR DETERMINING THE MRP AS MR. IRIVE ASSERTS ON PAGE 10 OF HIS SURREBUTTAL TESTIMONY?
- A. Yes. Staff's current MRP methodology is very unstable. The fact that the current MRP is a reflection of changes in the market does not change that fact. Statistically, it is better to use estimates based on period-by-period time-series of data rather than a point-in-time estimate. Time-series estimate are less vulnerable to the vagaries of any one particular capital market environment.⁵

Q. HAVE YOU PREPARED DATA TO FURTHER ILLUSTRATE THE VOLATILITY OF STAFF'S "CURRENT" MRP CALCULATION?

A. Yes. I have prepared the table that shows the key determinants of Staff's current MRP calculation and the resulting MRP for selected dates from December 2005 to December 2006:

<u>Date</u>	Long- Term Treasury Rate	Value Line <u>Dividend</u> <u>Yield</u>	Value Line Appreciation Potential	<u>Current</u> <u>MRP</u>	Indicated Cost of equity
12/22/2005	4.63%	1.6%	40%	5.75%	8.9%
01/24/2006	4.63%	1.6%	35%	4.76%	8.2%
02/24/2006	4.52%	1.6%	35%	4.87%	8.1%

⁵ Roger A. Morin. New Regulatory Finance. 2006. Public Utility Reports, Inc. p. 131.



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1	<u>Date</u>	Long- Term	Value Line Dividend	Value Line Appreciation	Current MRP	Indicated Cost of
2		Treasury Rate	Yield	Potential		equity
3	03/24/2006	4.70%	1.6%	35%	4.69%	8.2%
4	04/24/2006	5.10%	1.6%	40%	5.28%	9.0%
5	06/16/2006	5.17%	1.7%	50%	7.20%	10.5%
6						

The data show Staff's current MRP has varied over 250 basis points in this short time period, dropping from 5.75% in December to 4.76% in January, then dropping further to 4.69% in March, before increasing over 250 basis points to 7.20% in June. Obviously, this volatility raises serious questions about the use of the cost of equity estimate produced with this input. In the instant case, and in just the few months between Staff's Direct and Surrebuttal filings, the current MRP has decreased by 110 basis points and the indicated cost of equity has decreased by 90 basis points. What will the MRP be at the time Goodman's rates will go into effect using Staff's formula?

Irrespective of whether Staff intentionally or unintentionally selects the dates upon which it determines the current MRP and computes a CAPM COE, the fact is the method is very unstable and a more stable method should be employed. The current cost of equity for purposes of setting rates should be the cost of equity expected when Goodman's new rates will be in effect, not at a single point in time.

- DO YOU AGREE WITH MR. IRVINE THAT THE MEDIAN VALUES FOR Q. THE DIVIDEND YIELD AND THE PRICE APPRECIATION POTENTIAL ARE MORE APPROPRIATE BECAUSE THEY ARE MORE ACCESSIBLE TO INVESTORS?
- No. Value Line publishes the projected EPS and DPS growth rates for the water A. utility sample companies and these are readily available to investors. Yet, Staff makes a calculation of its own rather than use the published growth rates. Interestingly, and as I pointed out in my Rebuttal Testimony, the published rates



produce projected DPS and EPS growth rates significantly higher than Staff's computed growth rates. *See* Bourassa RB at 32. Clearly, Mr. Irvine has made choices in the selection of inputs which are not premised on whether the inputs are readily available to investors. Putting this aside, Mr. Irvine's choices ultimately skew his results downward. *See* Bourassa RB at 34.

- Q. DO YOU AGREE WITH MR. IRVINE THAT THE SELECTION OF THE MEDIANS RATHER THAN THE AVERAGE IS NOT MEANT TO REDUCE STAFF'S COE ESTIMATION BECAUSE ONE CANNOT KNOW IN ADVANCE WHETHER A RANDOM SET OF DATA WILL HAVE A HIGHER MEDIAN OR AVERAGE?
- A. No. Mr. Irvine has admitted that he never computed the averages to see what differences between the two sets of values were. Yet, he concludes without any evident basis that his choice is fair and reasonable. See Bourassa RB at 34.
- V. RATE DESIGN.
- Q. PLEASE SUMMARIZE THE POSITIONS OF THE PARTIES WITH RESPECT TO THE RATE DESIGN.
- A. The primary difference between Staff and the Company's rate design is that Staff is recommending a three tier design for the 5/8 inch and ¾ inch metered customers and two-tier designs for the larger meters. Each size meter larger than 5/8 inch meter have distinct two-tier design whereas the Company has proposed three tier designs for all meter sizes and has only two separate tier structures one for the ¾ inch and smaller meters and one for the 1 inch and larger meters.

Both Staff and the Company's monthly minimums are scaled on the 5/8 inch meter.

- Q. DOES THE COMPANY RECOMMEND ANY CHANGES AT THIS TIME TO ITS RATE DESIGN?
- A. No.



Attached to this Rejoinder as Exhibit No. 4 are the Company's revised Rejoinder Schedules A-1 through H-4.

Q. WHAT ARE THE COMPANY'S REJOINDER PROPOSED RATES?

A. The rejoinder proposed rates for customers with a water meter size of:

Meter <u>Size</u>	Monthly <u>Minimum</u>	Gallons included in Monthly Minimum
5/8	\$ 44.87	0
3/4	\$ 67.31	0
1	\$ 112.19	0
1 1/2	\$ 224.37	0
2	\$ 358.99	0
3	\$ 673.11	0
4	\$1,121.85	0
6	\$2,243.70	0

The commodity charges and tiers by meter size are:

17	Meter <u>Size</u>	Tier (gallons)	Charge per 1,000 gallons
18	5/8 and 3/4 Inch	1 to 4,000	\$ 5.02
19		4,001 to 10,000	\$ 6.72
20		Over 10,000	\$ 7.72
21	1 Inch and larger	1 to 10,000	\$ 5.02
22		10,001 to 25,000	\$ 6.72
23		Over 25,000	\$ 7.72

The proposed construction meter and standpipe rate is \$7.72 per 1,000 gallons with no minimum monthly charge.



Q. DOES STAFF AGREE TO THE COMPANY'S PROPOSED CHANGES TO ITS OTHER RATES AND CHARGES?

- A. Yes, except for the late charge. The Company recommends a \$10.00 late charge while Staff recommends a late charge of 1.5% per month. See Myhlhousen RB at 9. The Company proposes a compromise of 1.5% per month or \$5.00 which ever is greater. As I previously testified, a late charge should encourage prompt and timely payment of customer bills. A late fee of 1.5% on a \$50.00 unpaid bill amounts to 75 cents and hardly encourages prompt payment.
- Q. DOES THAT CONCLUDE YOUR REBUTTAL TESTIMONY?
- A. Yes.

RESPECTFULLY SUBMITTED this 22nd day of January, 2007.

LEWIS AND ROCA

Michael F. McNulty (520) 629-4459

Lewis and Roca, LLP

One South Church Avenue, Suite 700

Tucson, Arizona 85701-1611

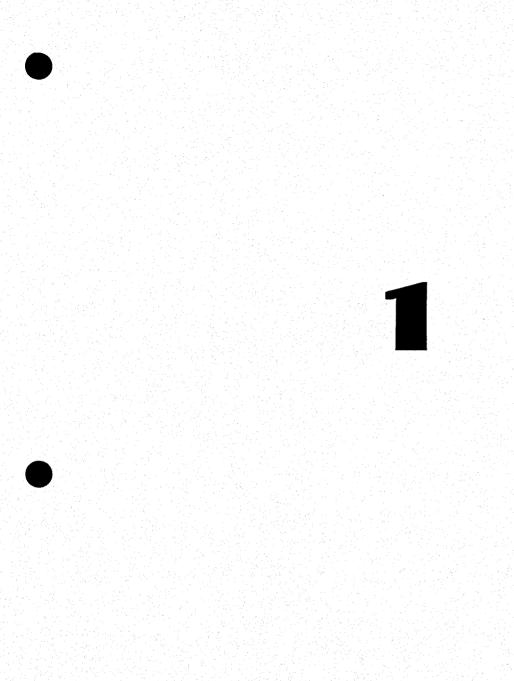
Attorneys for Goodman Water Company



1 ORIGINAL AND thirteen (13) copies of the foregoing delivered VIA DHL 2 this 22nd day of January, 2007: 3 **Arizona Corporation Commission** 4 Utilities Division - Docket Control 1200 West Washington Street 5 Phoenix, Arizona 85007 6 7 COPY of the foregoing delivered VIA U.S. MAIL this 22nd day of January, 2007 8 9 Goodman Water Company 6340 North Campbell Avenue, Suite 278 10 Tucson, AZ 85718 11 Christopher Kempley, Chief Counsel 12 Legal Division Arizona Corporation Commission 13 1200 W. Washington Street 14 Phoenix, AZ 85007 15 Ernest Johnson, Director **Utilities Division** 16 **Arizona Corporation Commission** 17 1200 W. Washington Street Phoenix, AZ 85007 18 19 Interveners 20 Graciela Peschard-Abkin 21 39705 S. Mountain Shadow Drive Tucson, AZ 85739 22 Patricia Friedrich 23 PO Box 8165 24 Tucson, AZ 85738 25 Dean and Raynelle Duhl 60895 Rock Ledge Loop 26 Tucson, AZ 85739 27



1 **Interveners Continued** 2 Heather Robinson 60368 E. Loose Reins Pl. 3 Tucson, AZ 85739 4 Stewart Wallace 5 60901 East Rock Ledge Loop Tucson, AZ 85739 6 7 Lawrence Wawrzyniak 39485 S. Mountain Shadow Drive 8 Tucson, AZ 85739 9 Louis and Pauline Gurrieri 10 39261 S. Mountain Shadow Drive 11 Tucson, AZ 85739 12 Joy Vincent 39460 S. Mountain Shadow Drive 13 Tucson, AZ 85739 14 Michael D. Oaks 15 39443 S. Cinch Strap Place 16 Tucson, AZ 85739 17 John H. Reese 39436 S. Mountain Shadow Drive 18 Tucson, AZ 85739 19 Ellen Kirton 20 39327 S. Mountain Shadow Drive 21 Tucson, AZ 85739 22 Kevin Hernandez 39249 S. Mountain Shadow Drive 23 Tucson, AZ 85739 24 25 By: Hope I. Bracken 26 Secretary to Michael F. McNulty 27





American Water Works
Association

Advocacy

Communications

Conferences

Education and Training

Science and Technology

Sections

JOB DESCRIPTIONS

Top Executive

Under general direction of the city, managing Board of Directors, mayor, or Board of Water Commissioners, is responsible for managing, planning, coordinating and administering all activities of the Water Department and/or water company. Responsible for the short and long range strategy of the organization subject to review by the Board.

Top Planning Executive

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Responsible for functions relating to raw water development planning, protection and operation; hydraulic system planning; demographics, land use and plan review; and capital program development, both long and short range.

3 Top Operations & Maintenance Executive

Directs and administers the Operations/Maintenance
Division functions of Source and Supply, Water Treatment,
Water Quality, Water Control, Transmission and
Distribution, Maintenance and Process Control.

Top Engineering Executive

Responsible for administering all engineering/construction programs, including special projects and the design and construction of Departmental facilities.

Top Internal Audit Executive

Responsible for the internal audit function, including the analysis and auditing of divisional and sectional operations.

Top Public Affairs Executive

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Responsible for the public affairs function, which includes the areas of: media relations; conservation; intergovernmental relations; environmental coordination, and community affairs. Reviews, analyzes and recommends Board policy.

Top Finance Executive

Responsible for management of the Department's financial resources, including acting as the dispersing authority for the Top Executive. Directs and manages the Accounting, Treasury and Budget Operations, Rate Administration, Contract and Information Services Sections.

Top Administration Executive

Under general direction of the Top Executive, is responsible for all administrative functions, including Human Resources, the Affirmative Action Program, Customer Services, General Services, Administrative Services and Property Administration.

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JOB DESCRIPTIONS

9 Top Legal Executive

Responsible for providing legal advice to the Board and Top Executive on all matters submitted, and rendering opinions on their legal implications. Manages a staff which is skilled in legal research, litigation, legal counseling, and contract and property matters.

10 Top Human Resources Executive

Responsible for the formulation, administration and direction of all human resource programs including: recruitment, selection and employment, compensation, benefits, training and employee relations.

11 Conservation Manager

Designs, directs, administers and ensures operation of the Department's Conservation Program. Serves as the Department's representative on all local, state or federal conservation organizations.

12 Information Services Manager

Responsible for all Information Services activities including: equipment selection, systems analysis, and programming and operations. Provides liaison with authorized users of information processing services, and develop techniques and methods for improving Departmental activities.

13 Water Resource Planning Manager

Responsible for the analysis, implementation, internal coordination and direction necessary for development of present and future raw water resources, including hydropower, and for the protection of water rights associated with these water resources.

14 Water Operations Manager

Responsible for the operation of the water distribution system, and control of the flow of filtered water into and throughout the system; plans and supervises the operation of all pumping stations and distribution reservoirs; supervises leak detection activities and 24-hour service department.

15 Water Maintenance Manager

Responsible for the construction and maintenance of the finished water distribution system and related facilities.

16 Fleet/Building Maintenance Manager

Plans, manages, directs and supervises the operation and maintenance activities of the various skilled craft shops in the Section, and the fleet maintenance, transportation, and building and grounds maintenance functions.

7 Procurement Manager

Responsible for planning, managing, coordinating and administering the Purchasing function.

Job 01 - Top Executive

Under general direction of the city, managing Board of Directors, mayor, or Board of Water Commissioners is responsible for managing, planning, coordinating and administering all activities of the Water Department and/or water company. Responsible for the short and fong range strategy of the organization subject to review by the Board.

All Participants

Summary of All Reported Data by Ownership/Management Type

•		\$120,518 \$108.418 \$168,100 \$116,185
rade Salary Rann	PJW	\$100,246 \$93,813 \$142,989 \$98,760
Ave	Ě	\$83,063 \$77,004 \$118,458 \$60,715
S	Employee Wtd Avg Pay	\$106,360 \$96,287 \$176,562 \$112,646 \$103,666
THE CONTRACT OF THE CONTRACT O	Co Wid Avg Pay	\$106,383 \$56,297 \$176,982 \$112,645 \$103,655
	50th Percentile	\$95,074 \$93,650 \$138,000 \$91,655 \$94,905
	Avg. #	7,1 270 270 69 176
	yees	24.7 24.7 25.8 583
	# of Utilities	262 11 289 29 29 29 29 29 29 29 29 29 29 29 29 29
The state of the s	Type Board Operated	City/County 262 Private 11 Other 22 All 589

Summary of All Reported Data by Population Size

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		XIII	\$173,646 \$131,987 \$117,366 \$106,804 \$99,514
Corporate Callan, Da		D Z	\$1146 449 \$112,645 \$90,510 \$92,038 \$81,066 \$66,000
			\$116,037 \$81,518 \$82,435 \$74,684 \$96,660 \$55,586
	Employee	Wild Avg Pay	\$188,118 \$124,681 \$115,910 \$100,008 \$88,179 \$71,205
	Co Wid	Avg ray	\$156,146 \$124,681 \$115,910 \$100,008 \$87,603 \$71,205
THE PERSON NAMED IN COLUMN NAM	5046	all real fille	\$142,220 \$116,500 \$107,658 \$94,905 \$83,353 \$69,250
	Avg. # of Ees	200	233 233 86 27 27
	# of Employees	5.5	8 8 8 8 E E
	# of Unilities	69	67 123 166 166
	Туре	Over 250,000	106 - 239,000 50 - 130,000 25 - 50,000 10 - 25,000 < 10,000

Summary of All Reported Data by Average Gallons Managed

		-	
8	20 August 10 Augus 10	Max	\$191,812 \$150,083 \$157,498 \$134,393 \$118,730
erage Salary Ran			\$199,689 \$122,409 \$129,603 \$116,825 \$98,746
AV			\$117,795 \$104,822 \$107,782 \$98,702 \$82,997 \$692,05
	Employee	AD J AND THE	\$165,539 \$151,748 \$153,917 \$131,160 \$106,830 \$66,068
	Co Wid	G	\$160,599 \$153,917 \$131,160 \$108,830 \$87,840
	50th Percentile	CANT BOX	\$139,774 \$130,774 \$131,244 \$120,159 \$101,256 \$83,055
	Avg. # of Ees Sup	702	564 417 168 129 32
	# of Employees	82	24 25 37 37 37 37 37 37 37 37 37 37 37 37 37
	# of Utilities	6	26. 21. 21. 26. 21. 21.
	Type	87 F	100 - 250 Mil 50 - 100 Mil 25 - 50 Mil 10 - 25 Mil < 10 Mil

Summary of All Reported Data by Total Employment

	2 - 1 0 - 1		
A CANADA AND A CAN		Max	\$205,518 \$144,169 \$118,330 \$116,648 \$101,325 \$201,325
Mersons Colom. B.		Mic	\$160,981 \$123,180 \$99,788 \$101,718 \$17,241
27.0		WIII	\$136,342 \$98,593 \$82,261 \$82,746 \$71,293 \$66,669
	Employee	A TANK TO A	\$190,452 \$123,633 \$117,620 \$108,553 \$93,889 \$80,860
	Go Wid		\$190.452 \$133.633 \$117.620 \$109.563 \$93.889 \$80.286
The second secon	50th Percentille	270 444	\$176,248 \$107,000 \$107,000 \$90,841 \$75,289
	Avg. # of Ees Sup	1 nan	25 25 25 25 25 25 25 25 25 25 25 25 25 2
	# of Employees	324	48 79 95 198 219
	# of Utilities	S.	28 8 92 742 220 220
	Туре	Over 500	200 - 500 100 - 200 50 - 100 25 - 50 25 - 50

Job 01 - Top Executive

Summary of All Reported Data by AWWA Section

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Type	# of Utilities	# of Employees	Avg. # of Eas Sup	50th Percentile	Co Wtd Avg Pay	Employee Wtd Avg Pay	į	2	
	+	***	**	*				· · · · · · · · · · · · · · · · · · ·	*
Į.	93	\$2	F	\$82,014	\$67,380	\$87,380	\$61.831	873.537	588 693
	(3)	(E)	*	\$124,259	\$127,821	\$127,821	\$98,883	*:	5144,491
	86	61	65	\$138,732	\$147,061	\$147,061	5115.078	\$134,705	\$149.949
	ώ `	က	*	\$139,774	\$141,362	5141.362	\$90,505		\$130,044
*	N	N	•	*		***		*	•
	*	#I	216	\$107,999	\$106,153	\$106.153	S77,086	\$104,522	\$120,130
•	5	9	150	\$96,600	\$93,780	593.780	\$72,339	200,063	\$109,795
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	en e	æ	*8	\$59,449	\$56,379	\$66.379	*		
	ĸ.	· [~	2	\$105,000	\$100,683	\$100,883	\$78.489	\$102,463	\$121,606
<u>.</u>	5	72	88	\$104,260	\$100,530	Stot 594	\$82.084	195 363	5113,348
	22	B	*	574,953	587,459	\$87,459	\$87,470	\$121,512	\$124.018
	8	Ħ	Z	572,879	584,659	324,659	\$63,952	\$75,649	\$95,513
	5	92	96	590,428	591,644	591,644	\$73,757	\$83,671	\$90,008
_ *	2	<i>\$</i>	13	\$75,750	\$85,747	\$85,747		*(C)	
· · ·	7	7	223	592,683	\$121,322	\$121,322	\$111,898	\$176,159	\$183,224
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is. se	<u>o</u>	90	8	\$97,012	\$104,695	\$104,695	\$77.242	VZ0'68\$	\$120,030
a od	53	য়	82	\$76.756	\$80,495	\$80,495	\$58,781	578,524	585,474
	32	\$	10	\$103,000	\$102,568	\$102,568	\$77.343	\$95,785	5111,667
	7	8	23	\$83,200	\$94,593	\$94,593		*	
	28	18 3	227	\$102,790	\$107,070	5107,070	\$85,061	\$107,699	\$126,219
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eű.	ro.	22	67	\$100,077	\$103,999	\$66,501.8	\$67,781	\$82,469	\$99,993
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*	er.	R	146	\$75,500	\$105,440	\$105,440	564,629		\$118,859
	4	ध्य	238	599,751	S108,040	\$108,040	\$71,523	\$88,860	\$105,251
Mái	(3)	22	67	\$108,910	\$108,013	\$10,8012	\$72,748	\$90,988	\$11.166
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03 - Top Operations & Maintenance Executive

Directs and administers the Operations/Maintenance Division functions of Source and Supply, Water Treatment, Water Quality, Water Control, Transmission and Distribution, Maintenance and Process Control.

Summary of All Reported Data by Ownership/Management Type

Type # of Utilities # 6	t of Employees							Medical School and the contract of the section of the contract
Type # of Utilities # 6	of Employees	Avg. # of Ees	- 20th	Co Wid	Employee			
Board Operated 153		dn _S	Percentile	Avg Pay	Wild Avo Pay	.		Max
	471	***	600 200	4000				
	***	•	On / Boo	から、プログ	ARC'YRA	877,078	183,581	5109.839
CRIVCOUNTY	147	8	\$77,000	580 111	480.123	MAKE PATE	240.656	1
Drivato	, c	i ji				710,000	C2000/4	021,280
0	Đ	enc -	5114,670	\$138,298	\$138.298	*	***	*
OH = 10	æ	¥	585 300	SOR DOS	400 000	Geor oft	665	2000
A18	***	i			100 mm		700,000	
		ő	582,178	887,909	\$67.909	S71.314	SRE 078	ATON DAR

Summary of All Reported Data by Population Size

1					WANTED AND AND AND AND AND AND AND AND AND AN	The second secon	***		
Type	# of Utilities	# of Employees	Avg. # of Ees Sup	50th Percentile	Co Wid Avg Pay	Employee Wtd Avg Pay			2
Wer 250,000	8	SP SP	001	\$44B 707	C.4.55 A.5.7				
1000			·	5	0.66,45	71.77.4 4.17.41.4	- 6LY'00%	5114,134	\$135,19
0000	7	5	683	\$91,665	S36,423	\$96,429	S74,782	S91,794	510544
	3	i.	4	\$89,00D	\$92,391	\$92,391	50108	\$82,330	2 80
000	*5	83	F	\$77,244	\$80,542	\$80,542	\$55,096	\$77.921	\$90,826
10 - 25,000	77	93	*	\$67,938	\$72,231	\$72,231	162,734	\$72.619	(A. 1887)
ě	37	# 98	13	\$61,057	\$64,312	564,342	\$52.830	\$63.108	ac 023

Summary of All Reported Data by Average Gallo

				TO THE OWNER OF THE OWNER OF THE OWNER OF THE OWNER OW			4	erage Salary Rai	906
Type	# of Utilities	# of Employees	Avg.# S	50th Percentile	Co Wid Avg Pay	Employee Wtd Avg Pay	ŧ		***************************************
Over 250 100 - 250 Ma	<u>e</u> =	ra ç	376	\$115,910	\$115,167	\$115,167	\$102,623	\$132.853	\$157,090
50 - 100 Mil	2 6	ğ (Z 12	\$123,114	\$130,324	\$130,324	\$93,033	5115,930	\$138,589
25 - 50 144	()	77 6	¥ 1	5103,634	5116,703	\$116,703	\$82,147	\$97,666	\$116,832
10 - 25 Mil	1 4	3 4	- 4	in the	705 BXA	006'965	\$77,761	S84,889	\$111,649
< 10 Mil	20,	* 5	7 :	312,152	288,184	288,184	\$71,206	\$84,457	\$59,328
	6.73	101	18	\$71,000	S74,584	\$74,584	\$61,953	\$73,569	585,907

Summary of All Reported Data by Total Employment

WORK STATES CONTRACT TAXABLE					100	The second secon	Constitution of the Consti	ned the caldity roll	(A)
Type	# of Utilities	# of Employees	Wg.# of Ees	Soth Percentile	Co Wid	Employee Wird Ava Pav	The second secon		
r 500	2.5		and			S S S S S S S S S S S S S S S S S S S			Kelay
(6.14 (-14.14	jo	*	2000	277778	X128,584	\$128,584	\$101,389	\$127.148	\$151.44
200	E)	Ŗ	8	\$96,408	\$103,419	\$103419	21.13	EGE 200	C# 5#13
. 200	28	3	A.	Con no.	Can aga				•
00	g U)			762'564	0,000	975,504	5100,18
	8	ō	28	581,254	583,776	\$83,776	S68,191	\$80.457	\$93.34
F .	<u> </u>	3	8	\$80,638	\$81,316	\$81,345	\$65.502	\$76.506	\$40 A18
	옶	26	2	\$55,645	SEO 523	ECS-689	CKO 191	000	

Job 03 - Top Operations & Maintenance Executive

Summary of All Reported Data by Ownership/Management Type

				The second secon			Ave	verage salary Kang	9	
Type	# of Utilities	# of Emniovaes	Avg. # of Ees	50th Percentite	Co Wid	Employee			300	
) L	L'ELVETINE	(b) F.O	C SAU THA			4	
Board Operated	E	69	37	\$88,200	889,889	668'685	\$78,182	\$94,118	\$109,621	
City/County	*	EE	ē	\$84,968	\$82,247	\$82,247	\$72,235	\$86,02g	S101,827	
Private	ĸo.	un	*:	\$116,500	\$137,480	\$137,480				
	*4 *:	*#	*:	*	*		**	sî.	₩.	
₹	118	-	51	\$87,192	\$89,924	\$89,924	275,989	291,850	SYOT 168	
									The second secon	

Summary of All Reported Data by Population Size

*					Application of the contract of		ANA	Average Salary Kange	96
Туре	# of Utilities	# of Employees	Avg. # of Ees Sup	50th Percentile	Co Wtd Avg Pay	Employee Wid Avg Pay	Will	Pie	Max
Over 250,000	22	2.	- SE2	\$112,099	\$420,841	<u> </u>	\$92,096	\$115,202	\$134,984
100 - 250,000	**	*	88	\$102,078	\$98,698	\$56,658	583,721	\$101,080	\$112,200
56 - 100,000	20	Į.	8	\$89,700	\$101,433	*********	\$77,334	\$95,451	S107,44D
25-50,000	72	8		576,872	\$79,539		\$61,795	\$73,489	\$89,587
090'07 - 01	EN .	24	*	\$74,612	S73,528	\$73,528	\$66,757	\$74,118	590,541
- 10,000	4.4		ÿ	\$54,000	\$60,378	\$60,378		•¥	

Summary of All Reported Data by Average Gallons Managed

Comment of the test began by Average Salions Managed	red Date by Aver	ge callons manage				The state of the s	Æ	Average Salary Range	ge
			Avg. # of Ees	50th	Co Wtd	Employee			
Type	# of Utilities	# of Employees		Percentile	Avg Pay	Wtd Avg Pay	E E	Mid	Max
Over 250	មា	io	•	\$100,700	\$89,187	\$99,187			
100 - 250 MII	60	æ	193	\$123,177	\$133,975	\$133,976	\$99,766\$	\$120,799	\$142,967
50 - 100 - 100		9	£	\$111,050	\$128,134	\$128,134	\$90,198	\$114,659	\$129,652
25-50 MII	প্র	2	8	\$108,750	\$105,341	\$106,341	\$50,538	\$38.918	\$716,993
10 - 25 1811	2	ű.	P	\$89,700	\$81,081	\$90,08;	\$77,798	\$93,703	\$101,023
< 10 Au	ගි	60	2	\$73,078	\$73,281	\$12,281	\$61,281	\$72,340	\$86,483

Summary of All Reported Data by Total Employment

	*						The second secon	Contraction of the Conference	The second secon
		<u> </u>	Avg. # of Ees	Soth	Co Wtd	Employee		The second secon	
Type	# of Utilities	# of Employees	Sup	Percentile	Avg Pay	Wtd Avg Pay	=	2	Mex
Iver 500	2		348	\$129,881	\$128,966	\$128,966	\$124,623	\$156,650	\$178.972
000-00 000-00	in.	0	8	\$109,576	\$115,392	\$115,302	\$83,094	5102,577	5116,486
	<u> </u>	Ç¥	X	\$104,398	\$109,597	\$109,597	574,366	\$90,835	\$109,032
	20	'n	8	5104,435	\$95,285	\$95,285	581,570	\$107,410	\$112,262
20.	49	ņ		\$86,388	\$64,643	\$84,643	\$55,499	\$72,585	\$94,035
52	90	4	СX	569.510	\$70,355	\$70,355	\$61,336	\$70.776	584 989

ansk

CWIIZ Services, LLC, 2831 W. Lambert Lane, Tucson AZ 85742

CWH2 Services, LLC

5/10/2004

Re; Management Agreement - Goodman Water Company Attn; James Shiner 520-297-9217 via fax From: Christopher W. Hill, CWH2 Services

297-2185, Cell 904-0741

CWH2 Services is pleased to offer professional management services to Goodman Water Company (Company). Management services will be provided by CWH2 Services, in the person of Christopher Hill serving in the capacity as General Manager for the Company. The relationship of CWH2 Services and the Company will be an independent contractor – client relationship. It is understood any additions to the management team require approval by the Company.

CWH2 Services responsibilities and duties include, but are mot limited to:

- 1 Review and comment on proposed plans, design and construction management.
- 2 Assist in regulatory matters, i.e., ADEQ, ACC and any other regulatory, statutory and local.
- 3 Establish or assist on work plan for system growth, i.e. future stuffing, job descriptions, etc.
- 4 Provide input (as requested and as observed) on any matters related to maintaining the highest standards of a professionally run water system.
- 5 Monitor progress and activities of other professionals, as requested by the Company.

Page 1 of 3, CWH2 Services Management Proposal -- Goodman Water Company

(0:4°

CWH2 Services, LLC, 2831 W. Lambert Lane, Tucson AZ 8:5742

- 6 Act as liaison representing Company in affairs associated with operation, design and construction of the Company.
- 7 Provide flexibility in a professional environment to complete tasks as accepted by the Company.
- 8 Work with Company's owners and Board of Directors, as needed.
- 9 Supervise Company's certified operators on plant and distribution, governmental compliance, billing, water usage, etc.
- 10 This agreement shall commence on full execution by the parties and terminate 90 days following written notice by either party to the other of termination.
- 11 All notices shall be postage pre-paid and addressed:

CWH2 Services, LLC: 2831 W. Lambert Lane Tucson, AZ 85742

Company:

3567 E. Sunrise Drive Tucson, AZ 85718

	Goodman Water Company		5.17.04
()	James Shiner		Date
	CWH2 Services, LLC	±	22 /u N
	By: The	* *	5-17-04
	Christopher W. Hill		Date

Page 2 of 3, CWH2 Services Management Proposal | Goodman Water Company

520 529 8012 5202972185

CWH2 Services, LLC, 2831 W. Lambert Lane, Tucson AZ 85742

CWH2 SERVICES

Compensation

Base Rate - \$400 Monthly, based on 200 Connections @ \$2.00 per Connection - Incremental changes for each lot of 50 connections as follows:

Connections	Base per Month
200 - 249	\$400
250 - 299	\$500
300 - 349	\$600
350 – 399	\$700
1000	\$2000

Counts shall be determined by monthly billing register.

Additional Compensation - Any services above Five Hours per Month (included time)* - \$50 per hour till August, 2004; \$75 per hour thereafter.

 Subject to the 12 month limit below, if less than 5 hours of serviced are utilized in any month, the unused portion will be added to the 5 hours of included time during any of the next 12 months.

START UP Fee \$500 May das

Page 3 of 3, CWH2 Services Management Proposal - Goodman Water Company

ON3.10 UL

Technology

HC #70 Box 3601 Sahuarita Az 85629 (520) 625-1671

Management Agreement

To operate and manage the Ground Water Distribution System and to provide Certified Operator Services at the Grade required for GOODMAN WATER COMPANY, an Arizona Corporation. The plant is located in Catalina, Arizona and is in Pinal County.

yl Technology, LLC, will provide services as General Manager and Certified Operator for Goodman Water Company. The parties agree as follows:

1. DESCRIPTION OF SERVICES.

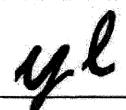
- 1.1 Administrating the field operation which encompasses monthly meter reading, meters will be read during the time frame as specified by the ACC, turn on and shutoff, well chlorination (as required), monitoring of well and associated equipment including the oil dripper, well production, and proper system pressure. Respond to call outs and general troubleshooting. Records of all plant visits, system preventive and corrective maintenance will be kept on file. Goodman Water Company will supply the necessary tools for the maintenance of the service area. An example of such tools could include leak detection equipment, line locators, meal detector, meter valve keys and hydrant wrenches whether the equipment is rented or purchased. All treatment plant chemicals, rental equipment, and outside contractors will be paid for by Goodman Water Company.
- 1.2 Organize and contract out repairs as needed to the system, including meter installations, blue stakes, backhoes or other equipment such as a water main location device. It is understood that any repair to the system equipment or replacement of system equipment will be the financial responsibility of Goodman Water Company.
- 1.3 Monitor and maintain water quality as required by ADEQ and EPA. All laboratory analysis will be performed on a timely basis, all records will be kept in a readily accessible manner. Site sampling plans, Emergency Operation Plans, Backflow Prevention Plans, and Consumer Confidence Reports will be kept current and filed with ADEQ. Laboratory costs are to be paid for by Goodman Water Company.
- 1.4 Provide Certified Operator Services at the grade specified by the ADEQ requirements. Certified Operator Services include monthly sampling and annual sampling as required. We will keep the system in compliance with all ADEQ sampling requirements.
- 1.5 At regulatory inspections, yl Technology, will be present to represent Goodman Water Company, to answer any questions and explain the system. Goodman Water Company will be responsible for fees paid to keep well site(s) and booster station(s) clean and ready for inspections
- 1.6 Assistance with applications for rate increases, main line extension agreements, approval to construct, and other related documents required for water companies.
- 1.7 Maintain accounting system including accounts payable, accounts receivable, general ledger, and fixed assets. Review and prepare cash flow projections and budgets. File monthly sales and muni tax reports. Furnish Goodman Water Company with monthly



HC #70 Box 3601 Sahuarita Az 85629 (520) 625-1671

reports including accounts payable, accounts receivable, customer usage, base cost, water charge, sales tax, muni tax, payment receipts, deposit receipts, bank statements and customer totals. Work with water company's administrative staff and support personnel (accountant, attorney, etc) to provide necessary information as needed in a timely manner.

- 1.8 Maintain billing system for water customers-billing system will include required tax parcel ID and any other information as required by the ACC, Maintain records of information required by ACC, ADEQ, ADWR, CAGRD and other regulatory agencies. Send bills to customers within the time frame as required by ACC. Goodman Water Company will be required to provide the billing cards and any associated special letterhead. If no special letterhead is required, yl Technology will use the attached sample letterhead.
- 1.9 Respond to customer queries/complaints. Set up new service installations and transfers.
- 2.0 Prepare annual ADWR, CAGRD, and Unclaimed Property reports, provide information to accountant or attorney in a timely matter, assist with annual ACC report and income tax preparation.
- 2.1 Verify that any contractor or sub-contractor is a licensed contractor and require all contractors and sub-contractor to provide Goodman Water Company with Certificates of Insurance listing Goodman Water Company as an additional insured.
- PERFORMANCE OF SERVICES. The manner in which the Services are to be performed
 and the specific hours to be worked by yl Technology shall be determined by YL Technology.
 It is understood that yl Technology will be on call 24 hours/day, 365 days a year for
 Emergency Responses.
- 3. PAYMENT. In return for their services and responsibilities, yl Technology is seeking compensation for those services. The fees for the services are based on the number of service connections and is listed in the attached fee schedule. The fees charged shall be payable monthly, no later than the twentieth day of the month following the period during which the Services were performed. Upon termination of this Agreement, payments under this paragraph shall cease; provided, however, that yl Technology shall be entitled to payments for periods or partial periods that occurred prior to the date of termination and for which yl Technology has not yet been paid.
- BONDS. If a bond is required, Goodman Water Company will be responsible for the cost
 of a company specific Fidelity Bond in the amount the company determines necessary from
 time to time.
- 5. SUPPORT SERVICES. Goodman Water Company will not provide the following support services, office space and secretarial services, for the benefit of yl Technology. Goodman Water Company will provide yl Technology with an answering service for nights, holidays, and weekends.



HC #70 Box 3601 Sabuarita Az 85629 (520) 625-1671

- TERM/TERMINATION. This agreement may be terminated by either party upon 30 day written notice to the other party.
- 7. RELATIONSHIP OF PARTIES. It is understood by the parties that yl Technology is an independent contractor with respect to Goodman Water Company and not an employee of Goodman Water Company. Goodman Water Company will not provide fringe benefits, including health insurance benefits, paid vacation, or any other employee benefit, for the benefit of yl Technology
- 8. INJURIES. yl Technology acknowledges yl Technology 's obligation to obtain appropriate insurance coverage for the benefit of yl Technology (and yl Technology 's employee's, if any). yl Technology waives any rights to recovery from Goodman Water Company for any injuries that yl Technology (and/or yl Technology's employee's) may sustain while performing services under this Agreement, that are a result of the negligence of yl Technology or yl Technology's representatives.

ASSIGNMENT. yl Technology's obligations under this Agreement may not be assigned
or transferred to any other person, firm, or corporation without the prior written consent of
Goodman Water Company.

- 10. RETURN OF RECORDS. Upon termination of this Agreement, yl Technology shall deliver all records, notes, data, memorandum, and equipment of any nature that are in yl Technology's possession or under yl Technology's control and that are Goodman Water Company's property or relate to Goodman Water Company's business. With the exception with records pertaining to water quality testing and ADEQ inspections. yl Technology, will keep copies of water quality and inspection reports for the required 10 years, at which time the records will be destroyed.
- 11. NOTICES. All notices required or permitted under this Agreement shall be in writing and shall be deemed delivered when delivered in person or deposited in the United States mail, postage prepaid, addressed as follows:

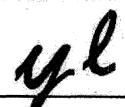
Company:

Goodman Water Company Jim Shiner 3567 E Sunrise Drive Suite 119 Tucson, Arizona 85718

Manager:

yl Technology, LLC Karen Hartwell HC #70 Box 3601 Sahuarita, Arizona 85629

Such address may be changed from time to time by either party by providing written notice to the other in the manner set forth above.



HC #70 Box 3601 Sahuarita Az 85629 (520) 625-1671

- 12. ENTIRE AGREEMENT. This Agreement contains the entire agreement of the parties and there are not other promises or conditions in any other agreement whether oral or written. This Agreement supersedes any prior written or oral agreements between the parties.
- 13. AMENDMENT. This Agreement may be modified or amended if the amendment is made in writing and is signed by both parties.
- 14. SEVERABILITY. If any provision of this Agreement shall be held to be invalid or unenforceable for any reason, the remaining provisions shall continue to be valid and enforceable. If a court finds that any provision of this Agreement is invalid or unenforceable, but that by limiting such provision it would become valid and enforceable, then such provision shall be deemed to be written, construed, and enforces as so limited.
- 15. WAIVER OF CONTRACTUAL RIGHT. The failure of either party to enforce any provision of this Agreement shall not be construed as a waiver or limitation of that party's right to subsequently enforce and compel strict compliance with every provision of this Agreement.
- APPLICABLE LAW. This Agreement shall be governed by the laws of the State of Arizona.

Goodman Water Company

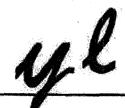
Date

4.5.01

yl Technology, LLC.

Karen Hartwell, President

Date



HC #70 Box 3601 Sahuarita Az 85629 (520) 625-1671

FEE SCHEDULE

1-55 service connections 500.00 per month
56-200 service connections 8.50 per connection
201-575 service connections 7.00 per connection
576 and above service connections 4000.00 per month

This fee schedule is based on service connections, once the higher service connection fee is reached the fee will change to the next fee. At no time will a fee be charged in addition to the previous fee.

Postage will be included in the above fees at the current rate of \$0.20 per billing card and \$0.34 per letter.

The above cost would be reduced by \$0.50 per connection if electronic meters are installed.

Despite better regulatory backing, most of the water utility companies covered in the next few pages have continued to struggle in recent months. Unseasonably wet weather conditions and escalating infrastructure costs remain at the heart of the problem, pressuring margins and limiting bottom-line growth. As a result, these perennial market laggards continue to rank at the bottom of the Value Line investment universe for Timeliness. Although we suspect that morenormal weather conditions will eventually resume, the growing need for infrastructure renovations remains a major concern going forward. Higher spending poses a threat to the industry's long-term prospects, especially given the capital constraints that most companies are facing. As a result, none of the issues in this industry hold worthwhile 3- to 5-year appreciation potential at this time. Meanwhile, dividend yields have lost some appeal, as well.

Regulatory Landscape

Regulatory authorities, designed to keep a balance of power between consumers and providers, have long been a nemesis to water utility companies. Rate case decisions have been unfavorable and untimely, sometimes taking as long as two years to complete. However, the tide appears to have turned more recently, particularly in California, where a few of the utilities in this *Survey* generate a fair portion of their revenues. The California Public Utilities Commission, for example, behind the efforts of Governor Schwarzenegger, has been handing down more-favorable and timely decisions. He has replaced members thought to be adversaries of rate relief with more-lenient constituents. The changes provide a healthy backdrop for utility companies that request a step-up in rates each year.

Drowning In Expenses

Although regulators appear to be more business-friendly with case decisions, they are becoming increasingly more stringent with infrastructure demands. Many of the current infrastructures are more than 100 years old, and in need of serious upkeep and even complete renovation in some cases. Meanwhile, the Environmental Protection Agency (EPA) continues to increase its water purification standards, given the

	(Compo	site Sta	atistics:	: Wate	r Utility Industry	
2002	2003	2004	2005	2006	2007		09-11
925.2	1030.0	1173.6	1256.9	1350	1485	Revenues (\$mill)	2025
107.8	112.6	105.7	148.3	150	185	Net Profit (\$mill)	265
38.6%	39.7%	39.1%	40.5%	39.0%	39.0%	Income Tax Rate	39.0%
.2%	1.9%	1.0%	1.1%	1.0%	1.0%	AFUDC % to Net Profit	1.0%
54.1%	51.0%	49.1%	50.4%	50.0%	50.0%	Long-Term Debt Ratio	50.0%
45.7%	48.8%	50.7%	49.5%	50.0%	50.0%	Common Equity Ratio	50.0%
2116.4	2449.1	2785.6	3057.5	3300	3600	Total Capital (\$mill)	4565
2995.1	3405.6	3836.9	4194.7	4475	4750	Net Plant (\$mill)	5650
6.9%	5.9%	6.0%	6.3%	7.5%	8.0%	Return on Total Cap'l	9.0%
11.1%	8.8%	9.0%	9.8%	9.5%	10.5%	Return on Shr. Equity	11.5%
11.1%	8.8%	9.0%	9.8%	9.5%	10.5%	Return on Com Equity	11.5%
4.0%	2.7%	3.1%	3.7%	4.0%	4.5%	Retained to Com Eq	5.0%
64%	70%	66%	62%	60%	55%	All Div'ds to Net Prof	55%
21.6	25.6	25.4	29.4	5-14 6		Avg Ann'l P/E Ratio	18.0
1.18	1.46	1.34	1.57	Valu	jures are e Line	Relative P/E Ratio	1.20
3.0%	2.7%	2.6%	2.1%	esti	mates	Ava Ann'l Div'd Yield	2.5%

INDUSTRY TIMELINESS: 96 (of 97)

geopolitical volatility worldwide and the threat of bioterrorist actions on U.S. water systems. In all, infrastructure repair costs are expected to climb into the hundreds of millions of dollars over the next two decades. However, these increasing costs will make it very difficult for water utility companies to maintain the earnings momentum that we the expect the improved regulatory landscape to produce this year out to late decade.

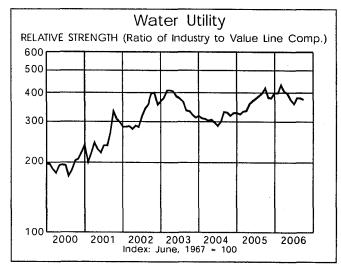
Opportunity???

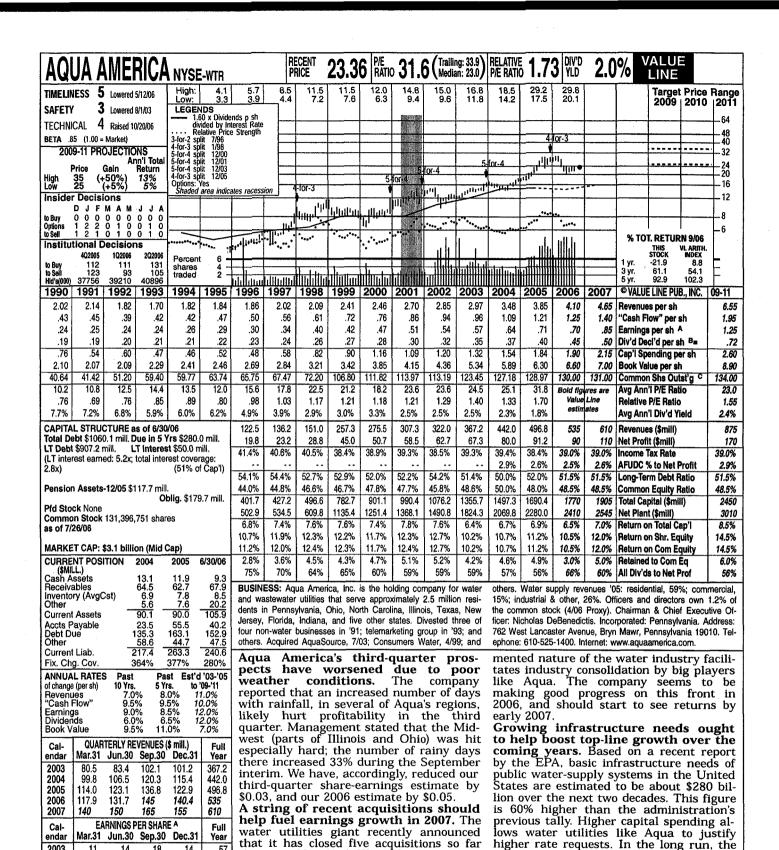
With limited resources to fund rising capital expenditures, many smaller companies in this industry are being forced to shop their businesses, presenting an opportunity for larger suitors with the resources to foot the bill. No company exemplifies this better than *Aqua America*, the largest water utility in our *Survey*. It has made well over 100 acquisitions in the past five years, using the aforementioned weakness of smaller players to improve their operations and increase their presence. It has drastically increased its customer base and clearly improved its longer-term prospects, and therefore holds the best 3- to 5-year appreciation potential of all the stocks in this industry. We expect that the consolidation trend will continue as water standards continue to climb.

Investment Advice

This is not an industry that most investors will want to emphasize. Not one of the stocks here stand out for Timeliness or 3- to 5-year appreciation potential. Making matters worse, higher interest rates have increased the income-producing appeal of alternative investments, making the yields found in this industry modestly attractive at best. Thus, most will want to avoid this untimely industry for now. However, *California Water* is ranked 2 for Safety. This, along with its historically steady stream of income, may appeal to moreconservative investors. As always, though, we recommend that investors study the individual reports of each company in the next few pages before making any financial commitments.

Andre J. Costanza





.084 2003 .084 .084 .09 2004 .09 .09 .09 .098 .098 .098 2005 .098 .108 2006 .108 .108 .115 (A) Primary shares outstanding through '96; (A) Filtriary strates obtaining in order of the diluted thereafter. Excl. nonrec. gains (losses): '90, (38¢); '91, (34¢); '92, (38¢); '99, (11¢); '00, 2¢; '01, 2¢; '02, 5¢; '03, 4¢. Excl. gain from

.14

.14

.17

.17

.20

QUARTERLY DIVIDENDS PAID B .

Jun.30 Sep.30

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Dec.31

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Full

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2003

2004

2005

2006

2007

Cal-

endar

2002

.11

.13

.15

.13

Mar.31

.08

disc. operations: '96, 2¢. Next earnings report due early November. (B) Dividends historically paid in early March, June, Sept. & Dec. ■ Div'd. reinvestment plan available (5% discount).

given the stock's current quotation.

Praneeth Satish October October 27, 2006 Company's Financial Strength Stock's Price Stability Price Growth Persistence B+ 85 95 **Earnings Predictability**

That said, earnings

steady revenue associated with increased

rate relief more than offsets near-term

growth in the short run will likely be pres-

sured by the heavy spending.
These shares are ranked Lowest (5)

for year-ahead relative performance.

Moreover, total return potential for the years out to 2009-2011 seems limited

capital spending.

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this year. New York Water Service, one of

these purchases, cost the company roughly

\$50 million and should enhance Aqua's to-

tal customer count by 135,000 (5%), or

about \$0.02 a share in annual earnings

contributions. New York has become the

company's seventh-largest state as a re-

sult of the deal. Another recent purchase,

Bregande Excavating, should help expand

Aqua's wastewater presence in south-eastern Pennsylvania. The highly frag-

AM	ER.	STAT	TES	Wat	ER 1	IYSE-A	WR P	ECENT RICE	40.5	4 P/E RATIO	27.	8 (Traili Medi	ng: 27.4) an: 17.0)	RELATIVE P/E RATIO	1.5	2 DIV'D	2.2	% V	ALUI LINE		
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SAFET	, ;	3 New 2/4/	00	LEGE	NDS									20.0	24.0	00.0			2009	2010	2011
TECHNI	CAL (3 Lowered	10/20/06	di	vided by Ir	ends p sh Iterest Rate e Strength	,			-	15 17 73										1 80
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Options o Sell	0 0 0	005	3 0 2 3 0 2					·		••				*****	*******	78					7.5
		Decision		1				1	ŀi		22.40				1				r. RETUR	N 9/06 VL ARITH.	Γ"
a Dur-	4Q2005		2Q2006	Percen				Н.						111	الباباب				THIS STOCK 17.3	VL ARITH. INDEX 8.8	L
lo Buy lo Seli	48 41	51 44	67 44	shares traded	4 - 2 -		11.1.1						11					1 yr. 3 yr.	78.8	54.1	E
ld's(000)	6273 1991	7223 1992	8042 1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	5 yr.	81.8 LINE PUE	102.3	09-11
9.58	9.15	10.10	9.27	10.43	11.03	11.37	11.44	11.02	12.91	12.17	13.06	13.78	13.98	13.61	14.06	14.85	15.35	Revenue		D., 114U.	
1.49	1.78	1.81	1.67	1.68	1.75	1.75	1.85	2.04	2.26	2.20	2.53	2.54	2.08	2.23	2.64	3.05	3.05		spersn ow"pers	:h	18.0 3.6
.94	1.19	1.15	1.11	.95	1.03	1.13	1.04	1.08	1.19	1.28	1.35	1.34	.78	1.05	1.32	1.50	1.60	Earnings			1.
.72	.73	.77	.79	.80	.81	.82	.83	.84	.85	.86	.87	.87	.88	.89	.90	.91		Div'd De			
2.53	2.77	2.31	1.90	2.43	2.19	2.40	2.58	3.11	4.30	3.03	3.18	2.68	3.76	5.03	4.24	4.00		Cap'l Sp			4.5
7.54 9.43	8.39 9.91	8.85 9.96	9.95	10.07	10.29	11.01 13.33	11.24 13.44	11.48 13.44	11.82 13.44	12.74 15.12	13.22 15.12	14.05 15.18	13.97	15.01 16.75	15.72 16.80	16.70 17.50	17.70 18.25	Book Val			20.
10.2	8.8	10.6	13.4	12.8	11.6	12.6	14.5	15.5	17.1	15.9	16.7	18.3	31.9	23.2	21.9	Bold figu		Avg Ann			19
.76	.56	.64	.79	.84	.78	79	.84	.81	.97	1.03	.86	1.00	1.82	1.23	1.17	Value	Line	Relative			1.
7.5%	7.0%	6.3%	5.3%	6.6%	6.7%	5.8%	5.5%	5.0%	4.2%	4.2%	3.9%	3.6%	3.5%	3.6%	3.1%	estin	ates	Avg Ann	'I Div'd Yi	eld	2.6
		CTURE a			91	151.5	153.8	148.1	173.4	184.0	197.5	209.2	212.7	228.0	236.2	260	280	Revenue			3
	\$268.2	i.8 mill.		rrs \$30.0 st \$20.0 n		13.5 43.3%	14.1	14.6	16.1	18.0	20.4	20.3	11.9	16.5	22.5	26.0		Net Profi			40
		ed: 4.4x:		rest		43.3%	41.1%	40.9%	46.0%	45.7%	43.0%	38.9%	43.5%	37.4%	47.0%	38.0% Nil	40.0% Nil	Income T		andii	42.0
overag	e: 4.1x)			(49% o	(Capil)	41.9%	43.0%	43.6%	51.0%	47.5%	54.9%	52.0%	52.0%	47.7%	50.4%	51.0%	51.0%	Long-Ter			52.0°
		italized: N				57.3%	56.3%	55.7%	48.4%	51.9%	44.7%	48.0%	48.0%	52.3%	49.6%	49.0%	49.0%	Common			48.0
	a Assets 83.2 mil	3-12/05 \$5	6.6 mill.			256.0	268.4	277.1	328.2	371.1	447.6	444.4	442.3	480.4	532.5	590	660	Total Car		1)	85
	ck None		fd Div'd	None.		357.8 6.9%	383.6 6.9%	414.8 7.0%	449.6 6.6%	509.1 6.4%	539.8 6.1%	563.3 6.5%	602.3 4.6%	664.2	713.2	765	810	Net Plant			9
ommo	n Stock	16,981,8	58 ehe			9.0%	9.2%	9.4%	10.0%	9.2%	10.1%	9.5%	5.6%	5.2% 6.6%	5.4% 8.5%	6.0% 9.0%	6.5% 9.5%	Return or Return or			6.5° 10.0°
		\$700 mill		ali Cap)		9.0%	9.2%	9.4%	10.1%	9.3%	10.1%	9.5%	5.6%	6.6%	8.5%	9.0%	9.5%	Return or			10.0
URRE	NT POS	ITION	2004	2005	6/30/06	2.4%	1.8%	2.1%	2.9%	3.0%	3.6%	3.3%	NMF	1.0%	2.8%	3.5%	4.0%	Retained			5.0
\$MIL) ash A	.L.) ssets		4.3	13.0	9.4	73%	80%	78%	72%	68%	65%	65%	113%	84%	67%	61%	56%	All Div'ds	to Net P	rof	50
eceiva	ables ry (Avg		14.3 1.5	13.3 1.4	13.2 1.6	BUSIN	ESS: An	nerican S	States Wa	ater Co.	operate	s as a	holding					dino Cou			
ther	• • •	·	32.9	41.2	44.5				orincipal : er to 75 d									400 custo			
	Assets avable		53.0 18.2	68.9 19.7	68.7 20.9				ater metro					Chairma	n: Llovo	Ross.	Preside	of commont & Cl	EO: Flor	κ(4/υσ vd Wicl	Prox
ebt Du			45.9	27.6	28.6	Orange	Countie	s. The c	ompany a	also prov	ides ele	ctric utilit	v serv-	corporat	ed: CA.	Add.: 630	East Fo	oothill Boo	Jevard, S		
other Current	Liab		<u>22.2</u> 86.3	30.3 77.6	27.2 76.7				3,000 cus									ww.aswa	ter.com.		
	g. Cov.			325%	335%				regul					deem	а	one-ti	me į	gain,	the	comp	oan
	L RATE		Pas		'03-'05				for h cool					repor	ted a	12% (earnir ghor	igs de infras	cline i	in the	e pe
change evenu	e (per sh) Ies	10 Yrs. 3.0			'09-'11 4.5%	have	conti	nued	to the	vart v	vater	consu	imp-	Wate	r svst	ems a	re er	oding	u ucit rathei	ne C	JSUS Sklv
Cash F	low"	3.0	% 1.5	5%	4.5% 7.5%	tion,	mor	e-favo	orable	regu	ılatory	/ rul	ings	and a	are si	ıbject	to ir	icreasi	ngly	more	up
rning	ış	4.0	2.	5% 1	0.5%				ie com					koon	In fo	-,		ance	0-3	1	

1.5% -2.5% 1.0% 4.5% 7.5% 10.5% 1.5% 5.0% Earnings Dividends 1.0% 4.0% **Book Value** QUARTERLY REVENUES (\$ mill.) Mar.31 Jun. 30 Sep. 30 Dec. 31 endar 2003 46.7 51.8 63.7 50.5 212.7 2004 46.7 59.3 69.0 53.0 228.0 2005 49.8 60.5 68.1 236.2 57.8 2006 60.6 62.1 75.0 62.3 260 2007 70.0 280 63.0 80.0 67.0 EARNINGS PER SHARE A Cal-Mar.31 Jun. 30 Sep. 30 Dec. 31 endar Year 2003 d.12 .78 .08 .22 .35 .30 .34 2004 .52 .15 1.05 2005 .47 .29 1.32 .30 1.50 2006 .53 .32 2007 .39 .34 1.60 QUARTERLY DIVIDENDS PAID B. Cal-Full Mar.31 Jun.30 Sep.30 Dec.31 2002 .217 .217 .221 .87 .217 .221 .221 2003 .221 .221 .221 .88 2004 .221 .221 .225 .225 2005 .225 .225 .225 .90 2006 .225 .225 .225

tion, more-favorable regulatory rulings have enabled the company to continue increasing revenues at a decent clip for years. Indeed, the top line climbed 3% in the second quarter, despite 6% lower consumption. We suspect that such will remain the case going forward thanks to recent changes to the makeup of the Cali-Utilities Public fornia Commission (CPUC), the Golden State's utilities regulatory body. Historically an antagonist to utility companies looking for rate relief, the board has been redesigned and is, subsequently, more business friendly, handing down more timely and favorable verdicts. American should continue to reap the benefits of such backing for years to come. Nevertheless, we remain concerned that bottom-line growth will be sluggish looking ahead. Although it appears

at first blush that American posted solid

results in the second quarter, things get a

little cloudier upon further inspection. In-

deed, excluding a \$0.06 tax benefit that we

Most investors will want to take a pass on this issue. American stock does not stand out as a means of income and offers below-average 3- to 5-year appreciation potential, owing to the infrastructure costs that we anticipate. Making matters worse, the company does not have the means in hand to foot the bill, and will likely have to look to the debt and/or equity market in order to do so.

keep. In fact, maintenance costs increased

by roughly 31% in the most recent period,

causing operating profits to decline by 8%

on a year-over-year basis. Infrastructure

costs will likely continue to increase, as the EPA demands higher water quality

and better safety measures. As a result,

we have lowered our full-year 2006 earn-

ings estimate by a dime, to \$1.50 a share. We are leaving our 2007 share-net figure

untouched, however, looking for 6%-7%

Åndre J. Costanza

growth.

October 27, 2006

(A) Primary earnings. Excludes nonrecurring due early November. gains: '91, 73¢; '92, 13¢; '04, 14¢; '05, 25¢; (B) Dividends historion of the change in share count. Next earnings report ment plan available.

due early November.
(B) Dividends historically paid in early March, June, September, December. ■ Div'd reinvestment plan available.

(C) In millions, adjusted for splits.

Company's Financial Strength 8++
Stock's Price Stability 80
Price Growth Persistence 80
Earnings Predictability 60

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		RNI	<u> </u>	YTEF	NYSI	E-CWT	RI Pi	CENT RICE	37.7 9	9 P/E RATIO	26.	4 (Trailir Media	ng: 27.4) ın: 19.0)	RELATIVE P/E RATIO	1.4	4 PIV'D	3.0		ALUI LINE		
IMELIN	VESS 5	Lowered 8	8/11/06	High: Low:	17.6 14.8	21.9 16.3	29.6 18.6	33.8 20.8	32.0 22.6	31.4 21.5	28.6 22.9	26.9 20.5	31.4 23.7	37.9 26.1	42.1 31.2	45.8 32.8				Price	
SAFETY		Lowered 8		LEGEN	NDS 33 x Divide	nds p sh															180
ECHN	ICAL 4 35 (1.00 =	Lowered 1	10/13/06	0iv Re 2-for-1 sp	ided by In elative Price	ends p sh terest Rate e Strength					Mily and			-							160
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		Gain	ın'l Total Return				.1	1	<u>,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,</u>	1	Ti an		الدائلين		ոուլլին	III		ļ			<u>↓</u> 30
igh ow		(+5%) -20%)	4% -2%	11. 2			11144		14114	11111111111	1111-1	1,111,111,1	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,								+ 25 + 20
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Buy	0 0 0	0 0 0	0 0 0	\ 								****	•••		•••	****					+1
Sell	0 0 2		0 0 0										1			11.1		% тот	RETUR	RN 9/06 VL ARITH.	-7
	4Q2005 39	1Q2006 36	2Q2006 42	Percen	t 4.5 =							1.	- 110	11.1.1.1	 			1 yr.	THIS STOCK -7.7	INDEX 8.8	-
Buy Sell Id's(000)	32 4959	35 5618	39 5714	shares traded	3 - 1.5 -			11,11,111			1111111							3 yr. 5 yr.	58.7 65.6	54.1 102.3	F
990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	© VALUE			09-1
10.93 1.97	11.18 1.98	12.29 1.92	13.34 2.25	12.59 2.02	13.17 2.07	14.48 2.50	15.48 2.92	14.76 2.60	15.96 2.75	16.16 2.52	16.26 2.20	17.33 2.65	16.37 2.51	17.18 2.83	17.44 3.04	16.35 3.00	16.90 3.20	Revenue			20 3
1.25	1.90	1.09	1.35	1.22	1.17	1.51	1.83	1.45	1.53	1.31	.94	1.25	1.21	1.46	1.47	1.40	1.60	Earnings			1
.87	.90	.93	.96	.99	1.02	1.04	1.06	1.07	1.09	1.10	1.12	1.12	1.12 4.39	1.13 3.73	1.14	1.15	1.16	Div'd Dec			1
2.36 0.04	3.03	3.09 10.51	2.53 10.90	2.26 11.56	2.17 11.72	2.83 12.22	2.61 13.00	2.74 13.38	3.44 13.43	2.45 12.90	4.09 12.95	5.82 13.12	14.44	15.66	5.14 15.98	5.25 18.05	5.30 18.55	Cap'i Spe Book Val			20
11.38	11.38	11.38	11.38	12.49	12.54	12.62	12.62	12.62	12.94	15.15	15.18	15.18	16.93	18.37	18.39	20.50	21.00	Common			2:
10.4 .77	11.2 .72	14.1 .86	13.6 .80	14.1	13.7 .92	11.9 .75	12.6 .73	17.8 .93	17.8 1.01	19.6 1.27	27.1 1.39	19.8 1.08	22.1 1.26	20.1 1.06	24.9 1.30	Bold fig Value	Line	Avg Ann' Relative		1	1
6.7%	6.6%	6.1%	5.2%	5.8%	6.4%	5.8%	4.6%	4.2%	4.0%	4.3%	4.4%	4.5%	4.2%	3.9%	3.1%	estin	ates	Avg Ann'			3.
		CTURE a			mill	182.8	195.3	186.3	206.4	244.8	246.8	263.2	277.1	315.6	320.7	335	355	Revenue		1	
	t \$273.7		T Interes			19.1 38.9%	23.3 37.4%	18.4 36.4%	19.9 37.9%	20.0 42.3%	14.4 39.4%	19.1 39.7%	19.4 39.9%	26.0 39.6%	27.2 42.4%	27.0 41.5%	41.5%	Net Profi			41
Γ inte	rest eam	ed: 3.5x; 1	total int. o	ov.: 3.2x)	47 424					F0 00/		10.3%			Nil	Nil	AFUDC 9			
nsio	n Assets	s-1 2/05 \$7	'0.2 mill.			47.4% 51.4%	45.4% 53.5%	44.2% 54.7%	46.9% 52.0%	48.9% 50.2%	50.3% 48.8%	55.3% 44.0%	50.2% 49.1%	48.6% 50.8%	48.0% 51.4%	44.0% 55.5%	45.5% 54.0%	Long-Ter Common		1	47 52
blig. \$	103.2 m	ill.	fd Div'd	¢ 15 mill		299.9	306.7	308.6	333.8	388.8	402.7	453.1	498.4	565.9	571.6	665	725	Total Cap	ital (\$mi		
		4.4% cun				443.6 8.3%	460.4 9.4%	478.3 7.8%	515.4 7.8%	582.0 6.8%	624.3 5.3%	697.0 5.9%	759.5 5.6%	800.3 6.1%	856.7 6.4%	915 5.5%	980 6.0%	Net Plant Return or		an'i	5
		18,406,9	63 shs.			12.1%	13.9%	10.7%	11.2%	10.0%	7.2%	9.4%	7.8%	8.9%	9.1%	7.5%	8.5%	Return or	n Shr. Eq	uity	9
of 7/ ARKE		\$700 mill	ion (Sma	all Cap)		12.3% 3.8%	14.1%	10.8%	11.4% 3.5%	10.1%	7.2% NMF	9.5%	7.9%	9.0%	9.3%	7.5% 1.0%	8.5% 2.5%	Return or Retained			3
JRRE	NT POS		2004		6/30/06	69%	58%	74%	70%	82%	119%	90%	91%	77%	77%	87%	72%	All Div'ds			Ĭ
	LL.) Issets		18.8	9.5 42.7	2.2 48.5					rice Grou								residentia			
	t Assets		51.6 70.4	52.2	50.7					er 2 millio California,								, 4%; ot 40 employ			
ccts F ebt D	Payable ue		19.8 1.1	36.1 1.1	34.2 27.1					Francisco in Valley								r C. Nels San Jose,			
ther urren	t Liab.		36.3 57.2	39. <u>6</u> 76.8	<u>43.5</u> 104.8	Acquire	d Natio	nal Utilit	y Comp	any (5/0	4); Rio	Grande	Corp.					t: www.ca			
	g. Cov.			361%	375%		forni		later		vice		oup					and i			
x. Ch			5 Yr		'09-'11					o ber ory la								Infras to rise			
x. Ch NUA change	AL RATE e (per sh)	10 Yrs.	o/. ゥ		3.0% 4.0%	Inde	ed, t	he C	alifor	nia F	ublic	Util	ities	profit	marg	gins fo	r yea	rs to c	ome.		
NUA change evenu	e (per sh) ues Flow"	3.0° 2.5°	%				missia	on (Cr										k to o going			na
k. Ch change evenues ash irning vider	e (per sh) ues Flow" gs ids	3.0° 2.5° .5° 1.5°	% % -4. % 1.	0% 0%	4.5% 1.0%	Com		ng a b	alanc	C DCLV											lv
k. Ch NUA change evenu ash arning vider ook V	e (per sh) ues Flow" gs ids 'alue	3.0° 2.5° .5° 1.5° 2.5°	% -4. % 1. % 1.	0% 0% 5%	4.5% 1.0% 5.0%	main and	itainii Cal-l		utili	ties,	looks	to 1					n har	าd at t	he en		Jui
k. Ch INUA change evenutash trning vider ook V	e (per sh) ues Flow" gs ds 'alue QUAF	3.0° 2.5° .5° 1.5°	% -4. % 1. % 1. VENUES (0% 0% 5% \$ mill.)	4.5% 1.0% 5.0% Full	main and chan	tainii Cal-l ged i	based ts tu	utili ne an	ties, id be	looks more	to 1 busi	ness	CWT	does	not	n har have	nd at t the re	he en serve	s to	Jui fui
x. Ch NUA change event cash l arning vider cook V cal- dar	e (per sh) ues Flow" gs rds 'alue QUAF Mar.31	3.0° 2.5° 1.5° 2.5° RTERLY RE Jun.30 68.0	% -4. % 1. % 1. VENUES (Sep.30 88.2	0% 0% 5% \$ mill.) Dec.31 69.6	4.5% 1.0% 5.0% Full Year 277.1	main and chan frien favor	ntainii Cal-l ged i dly of rable	based ts tu late. backd	utili ne an Such rop fo	ties, id be develo r CW	looks more pmer T, wh	to le busi ts pai ich fil	ness int a es a	CWT the recen	does neede tly is	not ed in ssued	on har have iprove \$20 i	nd at t the re ements million	he en serve . In . in .	es to fact unsec	Jur fur t, ur
x. Ch NNUA change evenu Cash l arning vider ook V Cal- ndar 003 004	e (per sh) ues Flow" gs ids 'alue QUAF Mar.31	3.0° 2.5° 1.5° 2.5° RTERLY RE Jun.30	% -4. % 1. % 1. VENUES (Sep.30	0% 5% \$ mill.) Dec.31	4.5% 1.0% 5.0% Full Year	main and chan frien favor gene	ntaining Cal-laged in diget of the diget of	based ts tu late. backd ate c	utili ne an Such rop fo ase ((ties, id be develor ORC)	looks more pmer T, wh each	to le busi ts pai ich fil year	ness int a es a for	the recensenio	does neede tly is r note	not ed in ssued es and	on har have prove \$20 1 l sold	nd at t the re ements million two m	he en serve s. In i in i illion	es to fact unsec shar	Jur fur t, ur es
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x. Ch NNUA change event Cash larning vider ook V Cal- ndar 003 004 005 006 007	e (per sh) ues Flow" gs ids /alue QUAF Mar.31 51.3 60.2 60.3 65.2 70.0	3.0° 2.5° 1.5° 2.5' RTERLY RE Jun.30 68.0 88.9 81.5	% -4. % 1. % 1. VENUES (Sep.30 88.2 97.1 101.1 107.7 110	0% 0% 5% \$ mill.) Dec.31 69.6 69.4 77.8 81.0 85.0	4.5% 1.0% 5.0% Full Year 277.1 315.6 320.7 335 355	mair and chan frien favor gene eight curre GRC	taining Cal-leged in day of cable rate of in the calleged in t	based ts tu late. backd ate ca ts 24 await which	utili ne an Such rop fo ase (i distri ing a it is	ties, id be develor CW GRC) icts. T decis seeki	looks more pmer T, wh each he co lon or	to le busi its pai ich fil year ompar its i ughly	ness int a es a for ny is 2005 \$11	CWT the recensenio stock Altho proba	does neede tly is r note , rais ough ably	not ed in ssued es and ing ro neces contin	on har have iprove \$20 i l sold bughly sary, ue to	nd at the reaments million two m \$94 r the i	he eneserve s. In n in million nillion nitiat	es to fact unsect shar n in t tives nareho	Jur fur es ot: wi
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(C) Incl. deferred charges. In '05: \$63.9 mill., \$3.47/sh.
(D) In millions, adjusted for split.
(E) May not total due to change in shares. • 2006, Value Line Publishing, Inc. All rights reserved. Factual material is obtained from sources believed to be reliable and is provided without warranties of any kind. THE PUBLISHER IS NOT RESPONSIBLE FOR ANY ERRORS OR OMISSIONS HEREIN. This publication is strictly for subscriber's own, non-commercial, internal use. No part of it may be reproduced, resold, stored or transmitted in any printed, electronic or other form, or used for generating or marketing any printed or electronic publication, service or product.

(B) Dividends historically paid in mid-Feb., May, Aug., and Nov. • Div'd reinvestment plan available.

(A) Basic EPS. Excl. nonrecurring gain (loss): '00, (7¢); '01, 4¢; 02, 8¢. Next earnings report due late January.

Company's Financial Strength Stock's Price Stability Price Growth Persistence Earnings Predictability B++ 80 85 70

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RANKS	ili de la company Facilità	19.00 13.33	24.67 12.67	23.50 17.00	32.21 19.50	31.09 20.35	30.41 24.00	29.76 23.83	28.17 21.91	27.71 20.29	High Low
PERFORMANCE 3 A	verage	LEGI									45
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BETA .85 (1.00 =	Market) II	The state of the s	***	•••••		<u> </u>	 	••••			13
	 	••••	••		14.2		 		**.***	 	9
Financial Strength	B+ -									•••••	6
Price Stability	80 -		·		MONTHS (MI		ļ	****			4
Price Growth Persistence	65									}	3
	80										325
Earnings Predictability	· -	moltut			 		 	111111111		╫╫╫┼	VOL. (thous.
© VALUE LINE PUBLISHI		1998	1999	2000	2001	2002	2003	2004	2005	2006	2007/2008
SALES PER SH		5.58	5.87	5.70	5.93	5.77	5.91	6.04	5.81		***************************************
"CASH FLOW" PER SH		1.59	1.65	1.73	1.78	1.78	1.89	1.91	1.62		
EARNINGS PER SH		1.02	1.03	1.09	1.13	1.12	1.15	1.16 84	.88	NA	NA/NA
DIV'DS DECL'D PER SH CAP'L SPENDING PER SI	+	.78 1.12	.79	.79 1.43	.80 1.86	.81 1.98	1.49	.84 1.58	.85 1.96		
BOOK VALUE PER SH	-	8.52	8.61	8.92	9.25	10.06	10.46	10.94	11.52	••	
COMMON SHS OUTST'G	(MILL)	6.80	7.26	7.28	7.65	7.94	7.97	8.04	8.17		B1 A M
AVG ANN'L P/E RATIO RELATIVE P/E RATIO		15.5 .81	18.2 1.04	18.2 1.18	21.5 1.10	24.3 1.33	23.5 1.34	22.9 1.21	28.6 1.51	NA	NA/NA
AVG ANN'L DIV'D YIELD	}	.81 4.9%	4.2%	4.0%	3.3%	3.0%	3.0%	3.1%	3.4%		
SALES (\$MILL)		37.9	42.6	41.5	45.4	45.8	47.1	48.5	47.5		Bold figures
OPERATING MARGIN		46.2%	48.7%	48.8%	56.1%	57.7%	52.1%	51.0% 6.0	48.3%	<u> </u>	are consensus
DEPRECIATION (\$MILL) NET PROFIT (\$MILL)		3.9 7.0	4.5 7.5	4.7 8.0	5.0 8.7	5.4 8.8	5.9 9.2	9.4	6.1 7.2		earnings estimates
INCOME TAX RATE		34.3%	40.1%	35.7%	36.1%	33.8%	17.9%	22.9%			and, using the
NET PROFIT MARGIN		18.4%	17.6%	19.2%	19.1%	19.2%	19.5%	19.4%	15.1%		recent prices,
WORKING CAP'L (\$MILL) LONG-TERM DEBT (\$MIL		d3.7 62.5	d3.8 65.4	.3 64.7	d3.3 64.0	d5.1 64.8	d3.9 64.8	d.7 66.4	13.0 77.4		P/E ratios.
SHR. EQUITY (\$MILL)	-	58.7	63.3	65.7	71.6	80.7	84.2	88.7	94.9		
RETURN ON TOTAL CAP	'L	7.3%	7.4%	7.6%	7.9%	7.4%	7.5%	7.0%	5.0%		
RETURN ON SHR. EQUIT	Υ	11.9%	11.8%	12.1%	12.1%	10.9%	10.9%	10.6%	7.5%		
RETAINED TO COM EQ ALL DIV'DS TO NET PRO	F	2.8% 76%	3.1% 74%	3.2% 74%	3.6% 71%	3.1% 72%	3.2% 71%	3.1% 71%	.3%	-	
Note: No analyst estimate			1 1770	1 1 7 7 0	7170	1 1270	1.777	, , , , ,	0070	<u> </u>	
ANNUAL	RATES		1				Figures.	INDL	ISTRY: Wa	ter Utility	THE STATE OF STREET
of change (per share)	5 Yrs.	1 Yr.	ASSETS (\$r Cash Assets	,	004 2005 .7 4.4	6/30/06 6.2	100 St. 100 St	6 P.	PS Henry	110	Tall Shift Sales
Sales "Cash Flow"	0.5% 2.0%	-4.0% -15.5%	Receivables		9.8 5.9	9.8	BUSINES		cticut Wate	er Services,	Inc. primarily
Earnings	0.5%	-13.5%	Inventory (A		.9 ,9 3.9 14.9	1.0 1.7					d. Its regulated
Dividends Book Value	1.0% 5.0%	1.0% 5.0%	Current Ass	_	15.3 26.1	18.7					/ater Company;
			Dramadii Di	-4		1					e Crystal Water le Water Com-
Fiscal QUARTERLY Year 1Q 2Q	SALES (\$m 3Q	nill.) Full 4Q Year	Property, Pla & Equip,	at cost 34	14.5 345.0						onnecticut and
12/31/04 10.9 12.0	13.9	11.7 48.5	→ Accum Depr		98.4 97.3 16.1 247.7		Massachus	setts. The c	ompany al:	so owns un	regulated com-
12/31/05 10.9 11.0	14.1	11.5 47.5	Other	_2	29.5 32.2	30.1					state company;
12/31/06 10.5 11.4		1	Total Assets	29	90.9 306.0	305.5					which offers necticut Water
12/31/07 EARNINGS	DED GHAD)E	LIABILITIES								necticut water nking and pool
Fiscal EARNINGS Year 1Q 2Q	PER SHAH	RE Full 4Q Year	Accts Payab		5.5 4.8 6.0 7.1						a holding com-
12/31/03 .26 .15	.48	.26 1.15	- Dept Dae		6.0 7.1 4.4 1.3		pany that	owns The	Crystal Wa	ter Compan	y of Danielson
12/31/04 .24 .26	.47	.19 1.16	I		15.9 13.2						c., a real estate
12/31/05 24 .15 12/31/06 .21 .12	.41	.08 .88									any, a holding
12/31/07			LONG-TER	M DEBT AND E	EQUITY						In October, The South Coventry
Cal- QUARTERLY D	IVIDENDS	PAID Full	as of 6/3	0/06							\$240,000. Has
endar 1Q 2Q	3Q	4Q Year	Total Debt		Due i	n 5 Yrs. NA					aluce. Inc.: CT.
2003 .205 .205	.208	.208 .83	LT Debt \$77	7.4 mill. ap. Leases NA			Address:	93 West M	ain Street,	Clinton, C	T 06413. Tel.:
2004 .208 .208 2005 .21 .21	.21 213	.21 .84		•	(48	5% of Cap'l)	(860) 669	-8636. Inter	net: http://	www.ctwate	er.com. A.O.
2005 .21 .21 2006 .213 .213	.213 .215	.213 .85	Leases, Un	capitalized Anr	nual rentals NA	١		(October 27,	, 2006	
INSTITUTIONA		NS	Pension Lia	ability None in '(05 vs. None in '	04	TOTAL C:				
4Q'05	L DECISION 1Q'06	NS 2Q'06	Pfd Stock \$.	8 mill.	Pfd Div	'd Paid NMF	TOTAL SI	HAREHOLD			ation as of 9/30/2006
to Buy 13	17	14	1	ock 8,238,779 st			3 Mos.	6 Mos.	1 Yr.		
to Sell 17	20	18	John St	ven 0,200,118 SI		55% of Cap'l)					
Hld's(000) 1381	1430	1462	1				-4.85%	-14.25%	-7.519	% -9 .34	l% -6.24%

MIDDLESEX WAT	ER NDQ	MSEX	REC	^{ŽENT} 19.0	TRAILING P/E RATK	22.9 階	ATIVE 1.13	PIN'D 3	.6% VAI	LUE NE
RANKS	12.88 9.63	19.75 10.50	16.97 12.50	18.73 14.69	20.04 13.73	21.23 15.77	21.81 16.65	23.47 17.07	20.50 16.50	Hig Lov
PERFORMANCE 2 Above Average	LEGE							علاال		
Technical 2 Above Average		s Mov Avg ce Strength		سسال ال		 	111111			18
•	3-for-2 split 4-for-3 split	1/02	11-1-1-1-1	139 80					<u> </u>	13
SAFETY 3 Average	Shaded area inc	licates recession	•••.•	175 6 6 6 6	• • •			•]	0
BETA .80 (1.00 = Market)		••••		-				••		
	· . · ·	•					••••			5
				Summer of the second					\	4
inancial Strength B+				THE REAL PROPERTY.		 			-	3
Price Stability 85				F1.						2
•				1111111						
Price Growth Persistence 60				1014				للسلا		
Earnings Predictability 70					.1	ļ		 		55
	шиши		uthblia	and later	1111111111					(thou
VALUE LINE PUBLISHING, INC.	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007/2008
ALES PER SH	4.39	5.35	5.39	5.87	5.98	6.12	6.25	6.44	-	
CASH FLOW" PER SH	1.02	1.19	.99	1.18	1.20	1.15	1.28	1.33	-	
ARNINGS PER SH	.71	.76	.51	.66	.73	.61	.73	.71	.83 A,B	.84°/NA
NY'DS DECL'D PER SH	.58	.60	.61	.62	.63	.65	.66	.67		
AP'L SPENDING PER SH	2.68	2.33	1.32	1.25	1.59	1.87	2.54	2.18		
BOOK VALUE PER SH	6.80	6.95	6.98	7.11	7.39	7.60	8.38	8.60		
COMMON SHS OUTST'G (MILL)	9.82	10.00	10.11	10.17	10.36	10.48	11.36	11.58		
VG ANN'L P/E RATIO	15.2	17.6	28.7	24.6	23.5	30.0	26.4	27.4	22.9	22.6/NA
RELATIVE P/E RATIO	.79	1.00	1.87	1.26	1.28	1.71	1.39	1.45		
IVG ANN'L DIV'D YIELD	5.4%	4.4%	4.2%	3.8%	3.7%	3.5%	3.4%	3.5%	 	
SALES (\$MILL)	43.1	53.5	54.5	59.6	61.9	64.1	71.0	74.6		Bold figures
PERATING MARGIN	37.0% 3.8	33.9% 4.3	32.2% 4.9	47.2% 5.3	47.1% 5.0	44.0% 5.6	44.4% 6.4	44.4% 7.2	 	are consensus
PEPRECIATION (\$MILL) RET PROFIT (\$MILL)	6.5	7.9	5.3	7.0	7.8	6.6	8.4	8.5	"	earnings estimates
NCOME TAX RATE	31.5%	28.8%	33.1%	34.8%	33.3%	32.8%	31.1%	27.6%	 	and, using the
ET PROFIT MARGIN	15.1%	14.7%	9.7%	11.7%	12.5%	10.3%	11.9%	11.4%		recent prices,
VORKING CAP'L (\$MILL)	14.6	6.8	d2.7	d.9	d9.3	d13.3	d11.8	d4.5		P/E ratios.
ONG-TERM DEBT (\$MILL)	78.0	82.3	81.1	88.1	87.5	97.4	115.3	128.2		
HR. EQUITY (\$MILL)	71.7	74.6	74.7	76.4	80.6	83.7	99.2	103.6		
ETURN ON TOTAL CAP'L	5.7%	6.4%	4.9%	5.6%	6.0%	5.0%	5.1%	5.0%		
ETURN ON SHR. EQUITY	9.1%	10.6%	7.1%	9.1%	9.6%	7.9%	8.5%	8.2%		
ETAINED TO COM EQ	1.8%	2.5%	NMF	.5%	1.3%	NMF	.9%	.5%		
LL DIV'DS TO NET PROF	81%	78%	121%	94%	87%	106%	90%	94%	_ 	
No. of analysts changing eam. est. in I	ast 14 days: 0 L	ıp, 0 down, cons	ensus 5-year ea	mings growth no	ot available. ^B Ba	ised upon one ar	alyst's estimate.	^C Based upon c	one analyst's estin	nate.
ANNUAL RATES	4.14	ASSETS (\$1		004 2005	6/30/06		INDU	STRY: Wa	ater Utility	eres and the
of change (per share) 5 Yrs. Sales 4.5%	1 Yr. 3.0%	Cash Assets		4.0 3.0	2.3	DIICINDO	C. M:JJ1-	004 Water	Commercial	
"Cash Flow" 3.5%	3.5%	Receivables Inventory (A		9.9 11.8 1.2 1.3	12.6 1.5					hrough its sub
Earnings 1.0%	-2.5%	Other	9 00001	.9 .9	1.7					ration of regu
Dividends 2.0%	1.5%	Current Asse	ets 1	6.0 17.0	18.1					southern Nev
Book Value 3.5%	2.5%	_			ļ				_	ted wastewate
iscal QUARTERLY SALES (\$	mill.) Full	Property, Pla	nt							ey water utility
Fiscal QUARTERLY SALES (\$ Year 1Q 2Q 3Q	4Q Year	l o Earlin	at coot	4.9 343.0		/.1	. X (C: 3 11	C		ater services to

	A	NNUAL F	RATES			ACCETO (6111)	0004	0005	cinaica
of ohan	ge (per s	haral	5 Yrs.	4	Yr.	ASSETS (\$mill.)	2004	2005	6/30/06
Sales	ya (par s	ilait)	4.5%		3.0%	Cash Assets	4.0	3.0	2.3
"Cash F	-low"		3.5%		1.5%	Receivables	9.9	11.8	12.6
Earning			1.0%		2.5%	Inventory (Avg cost)	1.2	1.3	1.5
Dividen			2.0%		.5%	Other	9	9	1.7
Book Va			3.5%		2.5%	Current Assets	16.0	17.0	18.1
Fiscal	QUA	RTERLY	SALES (\$1	nill.)	Full	Property, Plant			
Year	1Q	2Q	3Q `	4Q	Year	& Equip, at cost	314.9	343.0	
					1	Accum Depreciation	52.0	55.0	
12/31/04	15.9	17.8	19.8	17.5	71.0	Net Property	262.9	288.0	300.0
12/31/05	16.7	18.4	20.8	18.7	74.6	Other	26.7	19.4	<u>19.3</u>
12/31/06	18.2	21.0				Total Assets	305.6	324.4	337.4
12/31/07									
5 11	EA	DNINGE	PER SHAI	DE	E	LIABILITIES (\$mill.)			
Fiscal					Full	Accts Payable	6.0	6.0	5.0
Year	1Q	2Q	3Q	4Q	Year	Debt Due	12.1	5.9	14.7
12/31/03	.11	.17	.22	.11	.61	Other	9.7	9.6	10.8
12/31/04	.09	.16	.29	.19	.73	Current Liab	27.8	21.5	30.5
12/31/05	.12	.16	.26	.17	.71				
12/31/06	.15	.25	.26	.17					
12/31/07	.15					LONG-TERM DEBT A	ND EQUIT	γ	
Cal-	QUAR	TERLY D	IVIDENDS	PAID	Full	as of 6/30/06			
endar	1Q	2Q	3Q	4Q	Year	Total Debt \$142.2 mill		Due in	5 Yrs. NA
2003	.161	.161	.161	.165	.65	LT Debt \$127.5 mill.			
2004	.165	.165	.165	.168	.66	Including Cap. Lease	S NA	(550	
2005	168	.168	.168	.17	.67	Leases, Uncapitalized	4 Ammund ro		of Cap'l)
2006	.17	.17	.17	• • • •		Leases, Uncaphanzer	a Annuai re	AN SIBIN	
	INCTI	LITIONAL	DECISIO	MC	<u> </u>	Pension Liability \$6.7	mill. in '05	vs. \$5.5 mil	l. in '04
	1113111				0100	Pfd Stock \$4.0 mill.	D	fd Div'd Pa	id \$ 2 mill
		4Q'05	1Q'06	20	Q'06	FIG Stock \$4.0 mills.			% of Cap'l)
to Buy		11	18		15	1		12	,o or oup i)
to Sell		21	18		20	Common Stock 11,619.	662 shares		
HId'e/A	በባ)	1707	1780	41	771	1		/40/	v -10m

Hld's(000)

1707

1789

1771

retail customers in central New Jersey. The Middlesex System also provides water service under contract to municipalities in central New Jersey. The company operates the water supply system and wastewater system for the city of Perth Amboy in New Jersey in partnership with its subsidiary, Utility Service Affiliates (Perth Amboy), Inc. Its other New Jersey subsidiaries provide water and wastewater services to residents in Southampton Township. Has 231 employees. Chairman: J. Richard Tompkins. Inc.: NJ. Address: 1500 Ronson Road, P.O. Box 1500, Iselin, NJ 08830. (732)634-1500. Internet: http://www.middlesexwater.com.

A.Z.

October 27, 2006

TOTAL SHAREHOLDER RETURN

Dividends plus appreciation as of 9/30/2006

3 Mos.	6 Mos.	1 Yr.	3 Yrs.	5 Yrs.
2.52%	3.35%	-11.26%	15.61%	38.49%

(43% of Cap'l)

SJW CORP. NYSE-S	JW		REC PRI	CENT 33.8	34 TRAILING P/E RATIO	27.3 RE	LATIVE 1.3	DIV'D 1.	7% VAI	NE NE
RANKS	11.92 8.08	20.17 9.54	20.33 15.83	17.83 11.58	15.07 12.67	14.95 12.57	19.64 14.60	27.80 16.07	34.00 21.16	High Low
PERFORMANCE 3 Average Technical 3 Average SAFETY 2 Above Average	3-for-1 split 3 2-for-1 split 3	s Mov Avg ce Strength 3/04	* *					<u> </u>	111111	45 30 22.5
BETA .75 (1.00 = Market)	بالس		1	1			1"14444		···.	13
Financial Strength B++	• ••• ; '11•]	•••			••••	···.				6
Price Stability 85 Price Growth Persistence 65									1 1111	4 3
Earnings Predictability 75				SQUING NO			 			350 VOL.
	سساسر	بالسيسان	للتلليبينا	Hababba	بينيلينيان	سيلليس				(thous.)
© VALUE LINE PUBLISHING, INC.	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007/2008
SALES PER SH "CASH FLOW" PER SH EARNINGS PER SH	5.58 1.26 .76	6.40 1.43 .87	6.74 1.23 .58	7.45 1.49 .77	7.97 1.55 .78	8.20 1.75 .91	9.14 1.89 .87	9.86 2.21 1.12	 1.35 ^{A,B}	1.49°/NA
DIV'DS DECL'D PER SH CAP'L SPENDING PER SH	.39 1.81	.40 1.77	.41 1.89	.43 2.63	.46 2.06	.49 3.41	.51 2.31	.53 2.83		
BOOK VALUE PER SH COMMON SHS OUTST'G (MILL)	7.53 19.01	7.88 18.27	7.90 18.27	8.17 18.27	8.40 18.27	9.11 18.27	10.11	10.72 18.27		
AVG ANN'L P/E RATIO RELATIVE P/E RATIO AVG ANN'L DIV'D YIELD	13.1 .68 3.9%	15.5 .88 3.0%	33.1 2.15 2.1%	18.5 .95 3.0%	17.3 .94 3.4%	15.4 .88 3.5%	19.6 1.04 3.0%	19.7 1.04 2.4%	25.1 	22.7/NA
SALES (\$MILL) OPERATING MARGIN	106.0 36.0%	117.0 33.2%	123.2 30.2%	136.1 64.4%	145.7 63.7%	149.7 56.0%	166.9 56.4%	180.1 55.9%		Bold figures are consensus
DEPRECIATION (\$MILL) NET PROFIT (\$MILL) INCOME TAX RATE	9.6 14.4 40.2%	10.2 15.9 35.9%	11.9 10.7 41.0%	13.2 14.0 34.5%	14.0 14.2 40.4%	15.2 16.7 36.2%	18.5 16.0 42.1%	19.7 20.7 41.6%		earnings estimates and, using the
NET PROFIT MARGIN WORKING CAP'L (\$MILL)	13.6%	13.6% d3.0	8.7% d11.4	10.3% d3.8	9.8% d4.9	11.2% 12.0	9.6%	11.5% 10.8		recent prices,
LONG-TERM DEBT (\$MILL) SHR. EQUITY (\$MILL)	90.0 143.2	90.0 143.9	90.0 144.3	110.0 149.4	110.0 153.5	139.6 166.4	143.6 184.7	145.3 195.9		P/E ratios.
RETURN ON TOTAL CAP'L RETURN ON SHR. EQUITY	7.4% 10.1%	8.2% 11.0%	5.9% 7.4%	6.7% 9.4%	6.9%	6.9% 10.0%	6.5% 8.7%	7.6% 10.6%		
RETAINED TO COM EQ ALL DIV'DS TO NET PROF	4.9% 52%	5.9% 46%	2.2%	4.1% 56%	3.8% 59%	4.7% 53%	3.6% 58%	5.6% 47%		
Allo of analysts changing gam, act in I						·····		C	no onalvetia actim	

Ano. of analysts changing earn. est. in last 14 days: 0 up, 0 down, consensus 5-year earnings growth not available. Based upon one analyst's estimate. CBased upon one analyst's estimate.

14V0. 01 a	rrarysis C	nanging ea	iri. est. iri i	151 14 U	ays. U u	p, v down, consensus 5-ye	ar earnings	growin not	avallable I
	-	ANNUAL	RATES			ASSETS (\$mill.)	2004	2005	6/30/06
of chan	ge (per s	share)	5 Yrs.	1	Yr.	Cash Assets	10.9	9.4	2.6
Sales	g- (p		7.5%		8.0%	Receivables	14.6	18.4	25.8
"Cash I	Flow"		8.5%		7.0%	Inventory	.6	.6	.7
Earning	IS		5.5%	2	9.0%	Other	2.3	3.3	4.8
Dividen			5.0%		4.0%			31.7	33.9
Book V	alue		5.0%		6.0%	Current Assets	28.4	31.7	33.9
Fiscal	QUA	RTERLY	SALES (\$r	nill.)	Full	Property, Plant			
Year	. 1Q	2Q	3Q .	4Q	Year	& Equip, at cost	646.9	695.0	• •
						Accum Depreciation	190.1	210.2	
12/31/04		45.6	52.3	37.9	166.9	Net Property	456.8	484.8	533.9
12/31/05	33.3	44.8	58.5	43.5	180.1	Other	67.0	71.2	63.2
12/31/06	33.7	47.9			(Total Assets	552.2	587.7	631.0
12/31/07					1	1			
Fin I	EA	DMINICS	PER SHAI		F11	LIABILITIES (\$mill.)			
Fiscal					Full	Accts Payable	.9	5.1	3.4
Year	1Q	2Q	3Q	4Q	rear	Debt Due	.3	.3	23.4
12/31/03	.18	.24	.33	.16	.91	Other	14.2	15.5	23.4
12/31/04	.09	.27	.30	.21	.87	Current Liab	15.4	20.9	50.2
12/31/05	.15	.31	.53	.13	1.12				
12/31/06	.23	.35	.50	.28	1				
12/31/07	.22					LONG-TERM DEBT A	ND EQUIT	γ	
Cal-		TERLY D	IVIDENDS	PAID	Full	as of 6/30/06		•	
endar	1Q	2Q	3Q	4Q	Year	Total Debt \$172.3 mill		Duo in	5 Yrs. NA
					 	LT Debt \$148.9 mill.	•	Due in	5 115. NA
2003	.122	.122	.122	.122	.49	Including Cap. Lease	eΝΔ		
2004	.128	.128	.128	.128	.51	molaumg oup: Loudo	• 1171	(43%	6 of Cap'l)
2005	.134	.134	.134	.134	.54	Leases, Uncapitalized	Annual re		,
2006	.141	.141	.141		Ĭ				
	INSTI	TUTIONA	L DECISIO	NS		Pension Liability \$13.	2 mill. in '05	i vs. \$9.4 m	ıill. in '04
		4Q'05	1Q'06	2	Q'06	Pfd Stock None		Pfd Div'd	Paid None
to Buy		21	24		31				
to Sell		21	24		27	Common Stock 18,271,	698 shares		o/ +4.0**
1			_,			I		(57	% of Cap'l)

HId's(000)

6498

6597

6941

INDUSTRY: Water Utility

BUSINESS: SJW Corp. operates as the holding company for San Jose Water Company (SJWC), SJW Land Company, Crystal Choice Water Service LLC, and SJWTX Water, Inc. SJWC produces, purchases, stores, purifies, distributes, and sells water. It provides water service to customers in Cupertino, San Jose, Campbell, Monte Sereno, Saratoga, the Town of Los Gatos, and in the county of Santa Clara, California. SJWC also provides nonregulated water related services, including water system operations, billings, and cash remittance services. SJW Land owns and operates parking facilities in San Jose, California, as well as owns commercial buildings and other undeveloped land primarily in the San Jose Metropolitan area, some properties in the states of Florida, Texas, and Connecticut, and a 70% limited partnership interest in 444 West Santa Clara Street, L.P. Crystal Choice sells and rents water conditioning and purification equipment. Has 311 employees. Chairman: Drew Gibson. Inc.: CA. Address: 374 West Santa Clara Street, San Jose, CA 95113. Tel.: (408) 279-7800. Internet: http://www.sjwater.com.

A.O.

October 27, 2006

TOTAL SHAREHOLDER RETURN

Dividends plus appreciation as of 9/30/2006

3 Mos.	6 Mos.	1 Yr.	3 Yrs.	5 Yrs.
18.15%	12.61%	26.62%	130.31%	152.39%

	Goodman Water Cor Test Year Ended Septemb Computation of Increase in G Requirements As Ad	er 31, 20 Fross Re				Rej Pag	nibit joinder Schedule ge 1 iness: Bourassa	e A-1
Line	•							
No.								
1	Fair Value Rate Base					\$	1,292,051	
2						•	1,202,001	
3	Adjusted Operating Income						(75,050)	
4	,						(, 0,000)	
5	Current Rate of Return						-5.81%	
6							-5.0176	
7	Required Operating Income					\$	135,665	
8	rioquirou oporumig moomo					Ψ	133,003	
9	Required Rate of Return on Fair Value Rate	Rase					10.50%	
10	, required rate of restart on rain value rate	Daoo					10.50 /6	
11	Operating Income Deficiency					\$	210,715	
12	operating meaning behaviority					Ψ	210,715	
13	Gross Revenue Conversion Factor						1.5446	
14	Closs November Conversion Ladio						1.5440	
15	Increase in Gross Revenue							
16	Requirement					\$	225 462	
17	roquiomoni					Φ	325,463	
18	% Increase						450 55W	
19	70 moreuse						152.55%	
20	Customer		Present	D	roposed		Dollar	Danasast
21	Classification		Rates	Г	Rates			Percent
22	(Residential Commercial, Irrigation)		Nates		Kales		<u>Increase</u>	<u>Increase</u>
23	incolacitial commercial, migation							
24	5/8 x 3/4 Inch Residential	\$	124,765	\$	344.047	\$	240 202	475 700/
25	3/4 Inch Residential	Ψ	124,700	Ψ	344,047	Ф	219,282	175.76%
26	1 Inch Residential		10,839		27,423		46 504	0.00%
27	2 Inch Residential		13,982		•		16,584	153.00%
28	Construction Water		13,412		43,113		29,131	208.35%
29	Constituction water		13,412		21,797		8,386	0.000/
30	Revenue Annualization		20.746		04.405		-	0.00%
31	Subtotal	\$	32,746	Ф.	84,425	Φ.	51,678	157.81%
32	Jubiolai	Ф	195,744	\$	520,805	Ъ	325,061	166.06%
33	Other Water Revenues		47.040		47.040			
33 34	Outer water Revenues		17,940		17,940		-	0.00%
35	Total of Water Payonues (a)	-\$	242.004	Φ.	500 745		-	0.00%
33	Total of Water Revenues (a)	<u> </u>	213,684	\$	538,745	\$	325,061	152.12%

SUPPORTING SCHEDULES: Rejoinder B-1 Rejoinder C-1 Rejoinder C-3 Rejoinder H-1

Goodman Water Company
Test Year Ended September 31, 2005
Summary of Rate Base

36

Exhibit Rejoinder Schedule B-1 Page 1 Witness: Bourassa

Line <u>No.</u> 1			riginal Cost <u>Rate base</u>		air Value late Base
2	Gross Utility Plant in Service	\$	2,365,811	\$	2,365,811
3	Less: Accumulated Depreciation	·	108,511	•	108,511
4					······································
5	Net Utility Plant in Service	\$	2,257,300	\$	2,257,300
6					
7	<u>Less:</u>	,			
8	Advances in Aid of				
9	Construction		971,695		971,695
10	Contributions in Aid of				
11	Construction		-		
12	Accumulated Amortization of CIAC		-		-
13					
14	Customer Meter Deposits		14,864		14,864
15	Deferred Income Taxes & Credits		-		-
16	Deferred Assets		-		-
17					
18					
19	Plus:				
20	Unamortized Finance				
21	Charges		-		_
22	Prepaids		-		-
23	Deferred Assets		21,310		21,310
24	Allowance for Working Capital		-		-
25					
26					
27	Total Rate Base	\$	1,292,051	\$	1,292,051
28					
29					
30					
31	SUPPORTING SCHEDULES:				
32	Rejoinder B-2				
33	Rejoinder B-5				
34					
35					
00					

Goodman Water Company
Test Year Ended September 31, 2005
Original Cost Rate Base Proforma Adjustments

Exhibit Rejoinder Schedule B-2 Page 1 Witness: Bourassa

Plant in Service \$ 2,348,486 17,325 \$ 2,365,811	Line	Cross Heilite		Adjusted at End of Test Year	<u>Adjustments</u>	Rejoinder Adjusted at end of Test Year
Accumulated 108,248 263 108,511 108,511 108,248 263 108,511		Gross Utility Plant in Service	\$	2,348,486	17,325 \$	2,365,811
Depreciation	4	Less:				
Depreciation	5	Accumulated				
Net Utility Plant in Service \$ 2,240,239 \$ 17,062 \$ 2,257,300		Depreciation		108,248	263	108.511
Net Utility Plant		•		•		,
10	8					,
10	9	Net Utility Plant				
Less: Advances in Aid of Construction 971,695 - 971,695 Contributions in Aid of Construction (CIAC)	10		\$	2,240,239	17,062 \$	2,257,300
Advances in Aid of Construction 971,695 - 971,695 Contributions in Aid of Construction (CIAC)	11				• • •	_,,
Construction 971,695 - 971,695 1	12	Less:				
Contributions in Aid of Construction (CIAC) Construction of CIAC C	13	Advances in Aid of				
Construction (CIAC)	14	Construction		971,695	-	971.695
17 Construction (CIAC)	15					,
Accum. Amortization of CIAC Customer Meter Deposits Customer Meter Deposits Deferred Income Taxes Investment Tax Credits Plus: Unamortized Finance Charges Allowance for Working Capital Total Accum. Amortization of CIAC	16	Contributions in Aid of				
Accum. Amortization of CIAC Customer Meter Deposits Customer Meter Deposits Deferred Income Taxes Investment Tax Credits Plus: Unamortized Finance Charges Allowance for Working Capital Total Accum. Amortization of CIAC	17	Construction (CIAC)		-	-	-
Accum. Amortization of CIAC Accum. Amortization of CIAC Customer Meter Deposits Customer Meter Deposits 14,864 0 14,864 0 14,864 14,864 16 17 17 18 18 19 19 10 10 11 11 11 11 11 11 11 11 11 11 11	18					
21	19					
Customer Meter Deposits 14,864 0		Accum. Amortization of CIAC		•	-	-
Customer Meter Deposits 14,864 0						
Deferred Income Taxes						
Investment Tax Credits				14,864	0	14,864
26 27 28		Deferred Income Taxes		-	-	-
27 28		Investment Tax Credits		-	-	-
Plus: 29 Unamortized Finance 0 30 Charges - 0 - 31 Prepaids - - - 32 Allowance for Working Capital 22,003 (694) 21,310 33 - - - 34 - - - 35 Total \$ 1,275,683 \$ 16,368 \$ 1,292,051 36 37 38 39 - -						
29 Unamortized Finance 0 30 Charges - 0 31 Prepaids - - 32 Allowance for Working Capital 22,003 (694) 21,310 33 - - - 34 - - - 35 Total \$ 1,275,683 \$ 16,368 \$ 1,292,051 36 37 38 39						
30 Charges - 0 - 31 Prepaids - - - 32 Allowance for Working Capital 22,003 (694) 21,310 33 - - - 34 - - - 35 Total \$ 1,275,683 \$ 16,368 \$ 1,292,051 36 37 38 39 - - -						
31 Prepaids				0		
32 Allowance for Working Capital 22,003 (694) 21,310 33 34 35 Total \$ 1,275,683 \$ 16,368 \$ 1,292,051 36 37 38 39				. •	0	-
33					-	-
34 35 Total \$ 1,275,683 \$ 16,368 \$ 1,292,051 36 37 38 39		Allowance for Working Capital		22,003	(694)	21,310
35 Total \$ 1,275,683 \$ 16,368 \$ 1,292,051 36 37 38 39				•		-
36 37 38 39		•	***************************************			
37 38 39		Total	\$	1,275,683	16,368 \$	1,292,051
38 39						
39						
40						

SUPPORTING SCHEDULES: Rejoinder B-2, pages 2

Goodman Water Company
Test Year Ended September 31, 2005
Original Cost Rate Base Proforma Adjustments

Exhibit Rejoinder Schedule B-2 Page 2 Witness: Bourassa

							With	Witness: Bourassa
	ADJUSTMENT LABEL->> Adjusted	·	2	ю	4	ıo		Rejoinder Adjusted
	at End of Test Year	Rebuttal Expensed <u>Plant</u>	Rebuttal Accumulated Depreciation	Rebuttal Working Capital	Intentionally Left Blank	Intentionally Left Blank		at end of Test Year
Gross Utility Plant in Service	\$ 2,348,486	17,325					€9	2,365,811
Less: Accumulated Depreciation	108,248		263					108,511
Net Utility Plant in Service	\$ 2,240,239 \$	\$ 17,325	\$ (263) \$	· •	· \$	↔	₩	2,257,300
Less: Advances in Aid of Construction	971,695							971,695
Contributions in Aid of Construction (CIAC)	•							•
Accum. Amortization of CIAC	,							•
Customer Meter Deposits Deferred Income Taxes Investment Tax Credits	14,864							14,864
Plus: Unamortized Finance Charges								
Allowance for Working Capital	22,003			(694)				21,310
Total	\$ 1,275,683 \$	\$ 17,325 \$	\$ (263) \$	\$ (694) \$	⇔	Ф	\$	1,292,051

SUPPORTING SCHEDULES: Rebuttal B-2, pages 3-7

Gold Canyon Sewer Company Test Year Ended October 31, 2005 Original Cost Rate Base Proforma Adjustments

Exhibit Rejoinder Schedule B-2 Page 1

Witness: Bourassa

Line			Adjusted at End of Test Year	Adjustments	Rejoinder Adjusted at end of <u>Test Year</u>
1 2	Gross Utility Plant in Service	\$	21,094,247	- \$	21,094,247
3		•	2.,00.,2.,	•	21,004,241
4	Less:				
5	Accumulated				
6	Depreciation		1,318,581	(5,397)	1,313,184
7					
8					
9	Net Utility Plant	•			
10	in Service	\$	19,775,666 \$	5,397 \$	19,781,063
11 12	Less:				
13	Advances in Aid of				
14	Construction		2,064,125	_	2,064,125
15	00:10:1 40:1011		2,004,120	-	2,004,123
16	Contributions in Aid of				
17	Construction (CIAC)		1,827,557	-	1,827,557
18	, ,		,		.,==:,•••
19					
20	Accum. Amortization of CIAC		(145,364)	6,576	(138,788)
21					, ,
22					
23	Customer Meter Deposits		30,769	0	30,769
24	Deferred Income Taxes		254,681	-	254,681
25	Investment Tax Credits		-	-	-
26 27					
27 28	Plus:				
29	Unamortized Finance		0		
30	Charges		-	0	
31	Prepaids		-	_	-
32	Allowance for Working Capital		(0)		(0)
33			-		-
34					
35	Total	\$	15,743,898	(1,179) \$	15,742,719
36					
37					
20					

<u>SUPPORTING SCHEDULES:</u> Rejoinder B-2, pages 2

43 44

38 39

40 41 42

Goodman Water Company
Test Year Ended September 31, 2005
Computation of Working Capital

Exhibit Rejoinder Schedule B-5 Page 1

Witness: Bourassa

Line			
<u>No.</u>			
1	Cash Working Capital (1/8 of Allowance		
2	Operation and Maintenance Expense)	\$	21,310
3	Pumping Power (1/24 of Pumping Power)		-
4	Purchased Water Treatment (1/24 of Purchase	ed Water)	-
5			
6			
7			
8			
9	Total Working Capital Allowance	\$	21,310
10 11	Working Capital per Direct Filing	\$	22,003
12	Increase (Decrease) in Working Capital	\$	(694)
13			
14			
15	SUPPORTING SCHEDULES:	RECAP SCHEDULE	<u> </u>
16	F	Rejoinder B-1	
17		•	

Goodman Water Company
Test Year Ended September 31, 2005
Income Statement

Exhibit Rejoinder Schedule C-1 Page 1

Witness: Bourassa

Line <u>No.</u> 1	Revenues		Adjusted Book Results	Ad	<u>ustments</u>	1	tejoinder Adjusted Results		roposed Rate ncrease	W	djusted ith Rate ocrease
2	Metered Water Revenues	\$	195,408	\$		\$	195,408	\$	325,463	\$	520,872
3	Unmetered Water Revenues	Ψ	100,400	Ψ	_	Ψ	150,400	Ψ	020,400	Ψ	020,012
4	Other Water Revenues		17.940		_		17,940				17,940
5	Other Water Nevertices	\$	213,348	\$		\$	213,348	\$	325,463	\$	538,812
6	Operating Expenses	Ψ	210,040	Ψ		Ψ	210,040	Ψ	020,400	Ψ	000,012
7	Salaries and Wages	\$	32,000		_	\$	32,000			\$	32,000
8	Purchased Water	Ψ	02,000		_	Ψ	32,000			Ψ	32,000
9	Purchased Power		10,086		_		10.086				10,086
10	Chemicals		-				10,000				-
11	Repairs and Maintenance		9.868		_		9.868				9.868
12	Office Supplies and Expense		778		_		778				778
13	Outside Services		78,106		(174)		77,932				77.932
14	Water Testing		3,639		-		3,639				3,639
15	Rents		-		_		-				-
16	Transportation Expenses				_		_				_
17	Insurance - General Liability		18,253		_		18,253				18,253
18	Insurance - Health and Life		-		_		-				-
19	Regulatory Commission Expense - Re		25,000		(1,875)		23,125				23,125
20	Miscellaneous Expense		2,386		(140)		2,246				2,246
21	Depreciation Expense		129,418		-		129,418				129,418
22	Taxes Other Than Income		2,635		-		2,635				2,635
23	Property Taxes		19,270		17		19,287				19,287
24	Income Tax		(41,497)		627		(40,870)		114,748		73,879
25			` ' '				, , , ,		.,		,
26	Total Operating Expenses	\$	289,943	\$	(1,545)	\$	288,398	\$	114,748	\$	403,147
27	Operating Income	\$	(76,594)		1,545	\$	(75,050)	\$	210,715	\$	135,665
28	Other Income (Expense)		. , ,		•		` ' '	•	,	•	
29	Interest Income		•				-				-
30	Other income		-				-				-
31	Interest Expense		-				2				_
32	Other Expense		-				-				-
33	•										
34	Total Other Income (Expense)	\$	-	\$	-	\$	-	\$	-	\$	-
35	Net Profit (Loss)	\$	(76,594)	\$	1,545	\$	(75,050)	\$	210,715	\$	135,665
36					·						

40 41

SUPPORTING SCHEDULES: Rejoinder C-1, Page 2 Rejoinder C-2

RECAP SCHEDULES: Rejoinder A-1

Goodman Water Company Test Year Ended September 31, 2005 Income Statement

Exhibit Rejoinder Schedule C-1 Page 2 Witness: Bourassa

CLASE CLASE CLASE CROUNDER CROUNDE	JUSTMENT		,				•					
Adjusted Rebutted Rebutted Rebutted Reputted	ARE .>>	-	•	•	4	ĸ	•					
Secretary Control Co	Adjusted	Rebuttal	Rebuttal	Rebuttal	Rebuttal	Rebuttal	,	Rejo		pesodo	Adjusted	
\$ 195,408 \$ 325,463 \$ 325,	Book Results	Outside Services	Kate Case Expense	Froperty Taxes	Miscellaneous <u>Expese</u>	Income Tax		<u>\$</u> 8		Kate Increase	WITH Kate	(D) (A)
\$ 195,408 \$ 225,463 \$ 195,408 \$ 225,463 \$ 195,408 \$ 225,463 \$ 195,408 \$ 225,463 \$ 195,408 \$ 225,463 \$ 17,940 \$												
\$ 213,348 \$. \$. \$. \$. \$. \$. \$ 17,940 \$ 10,086 9,888 9,888 9,888 10,086 11,040 11,	195,408							↔				372
\$ 17,940 \$ 17,940 \$ \$ 13,348 \$. \$. \$. \$. \$. \$ 17,940 \$ \$ 10,086 \$ 10,086 10,086 10,086 11,096	•								,		•	
\$ 32,000 \$ 5 10,066 \$	17,940 213,348 \$	5				.		1		- 1		<u>ع</u> اج
\$ 22,000 \$ 10,086 \$ 10,086 \$ 10,086 \$ 10,086 \$ 10,086 \$ 10,086 \$ 10,086 \$ 10,086 \$ 10,086 \$ 10,086 \$ 10,086 \$ 10,086 \$ 10,086 \$ 10,086 \$ 10,086 \$ 10,086 \$ 10,087 \$ 1	2	•	•									ļ
10,086 9,888 778 778 778 778 778 778 18,253 18,253 18,253 18,253 18,253 18,253 18,253 18,253 18,253 18,253 18,253 18,253 18,253 18,287 17 10,086 18,283 18,2	32,000							69	32,000	₩		8
10,086 9,868 778 778 778 779 779 779 779	4								•		•	
9.868 778 778 779 779 779 77922 9.639 9.868 18.253 18.253 18.253 18.253 18.253 18.253 18.253 19.277 19.270 14.447) 17.5 (140) \$ (27) \$. \$ (75,050) \$ 2.10,715 \$. \$ (75,050)	10,086								10,086		10,0	986
9,688 77,8 78,106 78,106 78,106 78,108 78,10	•											
77.8 77.8 77.8 77.932 9.639 9.639 18.253 18.253 18.253 18.253 18.253 18.253 19.270 19.283 19.289 19.289 19.280 19.290 19.280 19.280 19.280 19.280 19.280 19.290 19.280 19.290 19.280 19.290 19.280 19.290 19.280 19.290 19.280 19.290 19.280 19.	898'6								898'6		8,6	88
78.106 (174) 3.639 3.639 18.253 18.253 18.253 18.253 18.253 18.253 19.281 2.036 1.29.418 2.035 19.270 41.497) 41.497) 41.497 41.497 5 (76.594) \$ 174 \$ (1875) \$ 17 \$ (140) \$ (627) \$ - \$ (285.398 \$ 114.748 \$ - \$ (75.050) \$ 210.715	778								877		7	28
3,639 3,639 3,639 18,263 18,263 18,263 18,263 19,270 41,497) 41,497 \$ 289,943 \$ 174 \$ 1,875 \$ 17 \$ (140) \$ 627 \$ 5 10,715 \$ 114,748 \$ 789,943 \$ 174 \$ 1,875 \$ 17 \$ (140) \$ 627 \$ 5 28,398 \$ 114,748 \$ 114,748 \$ 789,943 \$ 174 \$ 1,875 \$ 17 \$ (140) \$ 627 \$ 5 28,398 \$ 114,748 \$ 114,748 \$ 789,943 \$ 174 \$ 1,875 \$ 17 \$ (177) \$ 140 \$ (627) \$ 210,715 \$ 10,715 \$ 114,748 \$ 789,943 \$ 174 \$ 1,875 \$ 189,943 \$ 114,748 \$ 114,748 \$ 789,943 \$ 174 \$ 1,875 \$ 189,943 \$ 114,748 \$ 114,748 \$ 789,943 \$ 174 \$ 1,875 \$ 189,943 \$ 114,748 \$ 114,748 \$ 789,941 \$ 114,748 \$ 78	78,106	(174)							77,932		77,9	32
18,253 18,253 18,253 23,125 2,386 129,418 129,418 129,418 129,418 129,418 129,418 129,418 129,418 129,418 114,748 114,748 114,747 \$ (140) \$ (627) \$ (140) \$ (3,639								3,639		3,6	33
18,253 18,253 23,125 23,125 23,125 23,125 23,125 23,125 23,125 23,125 23,125 23,125 23,125 23,125 24,18 2,535 19,270 (41,497) (41											•	
18,253 18,253 18,253 2,3125 2,386 129,418 2,535 19,270 41,497) 41,497 \$ 289,943 \$ (174) \$ (1,875) \$ 17 \$ (140) \$ 627 \$. \$ 288,398 \$ 114,748 \$. \$ (76,594) \$ 174 \$ 1,875 \$. \$. \$. \$. \$. \$. \$. \$. \$. \$	•								,		•	
23,125 2,246 2,386 129,418 2,635 19,270 41,497) \$\$ (76,594) \$\$ (174) \$\$ (174) \$\$ (175) \$\$ (17	18,253								18,253		18,2	SS SS
23.125 2.246 1.294.18 2.635 1.9,270 1.9,270 1.14,97) 2.635 1.9,270 2.635 1.9,270 1.14,748 2.635 1.9,270 2.635 1.9,270 1.14,748 2.635 1.14,748 2.635 1.14,748 2.635 1.14,748 2.635 1.14,748 2.635 1.14,748 2.635 2.635 1.14,748 2.635 2.635 2.635 2.635 2.635 2.635 2.635 2.635 2.635 2.635 2.635 2.635 2.635 2.635 2.637 2.637 2.635 2.637 2.635 2.14,748 2.635 2.635 2.14,748 2.635 2.635 2.14,748 2.635 2.635 2.14,748 2.635 2.635 2.14,748 2.635 2.14,748 2.635 2.14,748 2.635 2.14,748 2.635 2.14,748 2.635 2.14,748 2.635 2.14,748 2.635 2.14,748 2.635 2.14,748 2.635 2.14,748 2.635 2.14,748	•								•		•	
2,386 (140) 129,418 129,418 129,418 2,635 2,635 19,270 (41,497) 41,497) 14,748 \$ 289,943 \$ (174) \$ (1,875) \$ 17 \$ (140) \$ 627 \$ - \$ 288,398 \$ 114,748 \$ \$ (76,594) \$ 174 \$ 1,875 \$ (17) \$ 140 \$ (627) \$ - \$ (75,050) \$ 210,715 \$ \$ (76,594) \$ 174 \$ 1,875 \$	25,000		(1,875)						23,125		23,1	52
129,418 2,635 2,635 19,270 (41,497) (41,497) (5,594) \$ (174) \$ (1,875) \$ 17 \$ (140) \$ 627 \$. \$ 288,398 \$ 114,748 \$ 176,6594 \$ 174 \$ 1,875 \$. \$ (75,050) \$ 210,715 \$. \$. \$. \$. \$. \$. \$	2,386				(140)				2,246		2,2	346
2,635 19,270 (41,497) (41,497) \$ 289,943	129,418								129,418		129,4	28
19,270 (40,870) 114,748 4,497) (40,875) \$ (1,875) \$ (140) \$ (527) \$ - \$ 288,398 \$ 114,748 \$ (75,659) \$ 210,715 \$ (75,694) \$ 174 \$ 1,875 \$ (17) \$ (140) \$ (627) \$ - \$ (75,650) \$ 210,715 \$ (75,694) \$ 174 \$ 1,875 \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ (75,650) \$ 210,715 \$ (75,694) \$ 174 \$ 1,875 \$ (17) \$ 140 \$ (627) \$ - \$ (75,690) \$ 210,715 \$ (75,694) \$ 174 \$ 1,875 \$ (17) \$ 140 \$ (627) \$ - \$ (75,690) \$ 210,715 \$ (75,694) \$ 174 \$ 1,875 \$ (17) \$ 140 \$ (627) \$ - \$ \$ (75,694) \$ 210,715 \$ (77,684) \$ 1,875 \$ (77,684) \$ 1,875 \$ (77,684) \$ 1,875 \$ (77,684) \$ 1,875 \$ (77,684) \$ 1,875 \$ (77,684) \$ 1,875 \$ 1,9715 \$ (77,684) \$ 1,875 \$ 1,9715 \$ 1,97	2,635								2,635		2,6	33
\$ (40,870) (14,748) \$ (289,943 \$ (174) \$ (1,875) \$ 17 \$ (140) \$ 627 \$ - \$ 288,398 \$ 114,748 \$ 114,748 \$ 176,594) \$ 174 \$ 1,875 \$ (17) \$ 140 \$ (627) \$ - \$ (75,050) \$ 210,715 \$ 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	19,270			17					19,287		19,2	287
\$ 289,943 \$ (174) \$ (1,875) \$ 17 \$ (140) \$ 627 \$. \$ 288,398 \$ 114,748 \$ \$	(41,497)					627			(40,870)	114,748	73,8	379
\$ (76,594) \$ 174, \$ 1,875, \$ (17) \$ 140 \$ (627) \$ - \$ (75,050) \$ 210,715 \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$	289.943 \$	(174)		17	(140)	627	1		- 1	- 1	403.1	47
\$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ -	(76,594) \$	174		(11)	140		-	l	(75,050) \$	4		98
\$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ -			•	•								
\$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ -	•										•	
\$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ -	•			*					,		•	
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\$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ -	•										•	
\$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ -		•	6					ŧ		6		.1
\$ (75,384) \$ 1/4 \$ 1,875 \$ (17) \$ 140 \$ (927) \$ - \$ (75,050) \$ 210,715 \$	9	П	Т			, 200		۹ (Т	1		ا
	(76,594) \$	- 1		(17)	140	(627)	1	₩.	- 1	210,715	135,6	92
		213,348 \$ 32,000 10,086 778 778 78,106 3,639 1,639 1,2386 129,418 2,635 19,270 (41,497)	(174) (174) 174	(174) (174) (1,875) 174 \$ (1,875) 174 \$ 1,875	(174) (174) \$ (1,875) 174 \$ 1,875 \$	(174) (1,875) (140) (140) (174) \$ (1,875) \$ 17 \$ (140) 174 \$ (1,875) \$ 17 \$ (140) 174 \$ (177) \$ 140	(174) (174) (174) (174) (174) (175) (140) (174) (174) (175) (175) (175) (177) (178) (177) (178) (178) (178) (179) (179) (174) (174) (175) (177) (174) (175) (177) (174) (175) (177) (174) (174) (175) (177) (174) (177) (174)	(174) (174) (174) (174) (174) (175) (174) (175) (175) (177) (177) (177) (178) (177) (178) (177) (178) (177) (178) (177) (178) (177) (178) (177) (178) (177) (178) (177) (178)	(174) (174) (174)\$ (1,875) (140) (174)\$ (175)\$ (177)\$ (177)\$ (178)\$ (177)\$ (178)\$ (177)\$ (178)\$ (177)\$ (178)\$ (177)\$ (178)\$ (177)\$ (178)\$ (177)\$ (178)\$ (177)\$ (178)\$ (177)\$ (178)\$ (177)\$ (178)\$ (177)\$ (178)\$ (177)\$ (178)\$ (177)\$ (178)\$ (177)\$ (178	(174) (1,875) (174) (175) (174) (175) (175) (175) (175) (175) (177	(174) (174) (174) (174) (174) (175) (140) (174) (175) (175) (175) (177) (177) (177) (178) (178) (179)	(174) (174) (174) (174) (174) (178) (178) (178) (178) (178) (179)

 $\frac{1}{10} \frac{1}{10} \frac$

SUPPORTING SCHEDULES: Rebuttal C-2

RECAP SCHEDULES: Rejoinder A-1

Goodman Water Company Test Year Ended September 31, 2005 Adjustments to Revenues and Expenses

Exhibit Rejoinder Schedule C-2 Page 1 Witness: Bourassa

No. 1	Line				nts to Revenues and			•	
Expenses	1 2		Outside	Rate Case	Property	Miscellaneous	Income	Intentionally	<u>Subtotal</u>
Expenses		Revenues							-
7 Operating 174 1,875 (17) 140 (627) 1,545 1,5	5	Expenses	(174)	(1,875)	17	(140)	627	•	(1,545)
Separate	7		174	1.875	(17)	140	(627)		1,545
Expense	9		11-4	1,010	(,	,,,	(,		
12 Other					*				•
Expense									
174									-
Net Income		Expense		_					
Adjustments to Revenues and Expenses 3 10 11 12 12 12 14 15 14 15 14 15 14 15 14 15 14 15 14 15 14 15 14 15 14 15 14 15 14 15 14 15 14 15 14 15 14 15 14 15 14 15 14 15 16 16 16 16 16 16 16		Net Income	174	1,875	(17)	140	(627)		1,545
Adjustments to Revenues and Expenses 10									
20				A dissatura a	ete te Boyonyos and	Evnences			
Intentionally Intentionaly Intentionally Intentionally Intentionally Intentionally			7				11	12	
Revenues			Intentionally		Intentionally	Intentionally	Intentionally	Intentionally	
Comparing Comp			Left Blank	Left Blank	<u>Left Blank</u>	Left Blank	Left Blank	<u>Left Blank</u>	<u>Subtotal</u>
Expenses Content Con		Revenues							. •
27 Operating 1,545 29 30 Interest 5 5 5 5 5 5 5 5 5	25	Expenses							(1,545)
1,545 1,54		Operating							
Interest Expense Separation Expense Separation	28			-	-	-	-	•	1,545
State		1-44							
Other									
Section Sect									
Net Income									-
Net Income		Expense							
Adjustments to Revenues and Expenses 13	36	Net Income	-	-		_	-	*	1,545
Adjustments to Revenues and Expenses 14 15 16 17 18 18 19 19 19 19 19									
13				Adjustme	nts to Revenues and	l Exnenses			
Intentionally In			<u>13</u>				<u>17</u>	<u>18</u>	
43 Revenues 44 45 Expenses 46 47 Operating 48 Income 1,545 49 50 Interest 51 Expense 52 Other 53 Income / 54 Expense 55			Intentionally						
44 45 Expenses 46 47 Operating 48 Income 1,545 49 50 Interest 51 Expense 52 Other 53 Income / 54 Expense 55		_	Left Blank	<u>Left Blank</u>	<u>Left Blank</u>	<u>Left Blank</u>	<u>Left Blank</u>	<u>Left Blank</u>	Total
45 Expenses (1,545) 46 47 Operating 48 Income 1,545 49 50 Interest 51 Expense 52 Other 53 Income / 54 Expense 55		Revenues							•
46 47 Operating 48 Income 1,545 49 50 Interest 51 Expense 52 Other 53 Income / 54 Expense 55		Expenses							(1,545)
48 Income 1,545 49 50 Interest 51 Expense 1,545 51 Expense	46		Gr						
49 50 Interest 51 Expense 52 Other 53 Income / 54 Expense 55									1 545
50 Interest 51 Expense 52 Other 53 Income / 54 Expense 55		income	•	-	-	•	-	•	1,545
51 Expense - 52 Other - 53 Income / - 54 Expense - 55 55 56 57 58 59		Interest							
53 Income /	51								-
54 Expense									
55									-
		-Apelise		_					7.1
		Net Income				_	The state of the s	_	1,545

Goodman Water Company
Test Year Ended September 31, 2005
Computation of Gross Revenue Conversion Factor

Exhibit Rejoinder Schedule C-3 Page 1 Witness: Bourassa

		Percentage of
		Incremental
Line		Gross
<u>No.</u>	<u>Description</u>	<u>Revenues</u>
1	Federal Income Taxes	28.29%
2 3		
3	State Income Taxes	6.97%
4		
5	Other Taxes and Expenses	0.00%
6		
7		
8	Total Tax Percentage	35.26%
9		
10	Operating Income % = 100% - Tax Percentage	64.74%
11		
12		
13		
14		
15	1 = Gross Revenue Conversion Factor	
16	Operating Income %	1.5446
17		
18	SUPPORTING SCHEDULES:	RECAP SCHEDULES:
19		Rejoinder A-1
20		•
		•

Goodman Water Company
Test Year Ended September 31, 2005
Summary of Cost of Capital

End of Test Year

Exhibit Rejoinder Schedule D-1 Page 1 Witness: Bourassa

Adjusted End of Test Year

Weighted Cost 0.00%	10.50% 10.50%	10.50%	
(e) Cost <u>Rate</u> 0.00%	10.50%		
Percent of of Total	100.00%	100.00%	
Dollar Amount	1,389,439	1,389,439	
Weighted Cost	10.50%	10.50%	
(e) Cost <u>Rate</u>	10.50%	II	\$ 17,325 \$ (263)
Percent of <u>Total</u> 0.00%	100.00%	100.00%	9e 1 9e 2
Dollar Amount	1,389,439	1,389,439	rt Rebuttal adjustment 1, B-2, pag nt Rebuttal adjustment 2, B-2, pag
Item of Capital	Stockholder's Equity (1)(2)	Totals	(1) Increase Equity for expense reclassified to plant Rebuttal adjustment 1, B-2, page 1 (2) Increase Equity for expense reclassified to plant Rebuttal adjustment 2, B-2, page 2
Line No.	- 0 m ·	4 ი ი	7 8 9 5

SUPPORTING SCHEDULES:

(263)

RECAP SCHEDULES:

Goodman Water Company Summary of Results

Exhibit Schedule D-4.0 Witness: Bourassa

Line				. Thin odd. Dodnado
<u>No.</u>		<u>Low</u>	<u>High</u>	<u>Midpoint</u>
1	DCF Constant Growth	9.9%	12.8%	11.4%
2	DCF Sustainable Growth	8.7%	10.8%	9.8%
3	DCF Two-Stage	9.6%	11.7%	10.7%
4				
5	Risk Premium - Actual Returns	10.1%	10.2%	10.2%
6	Risk Premium - Authorized Returns	10.8%	11.3%	11.1%
7				
8	Actual Returns	4.0%	11.7%	7.9%
9	Authorized Returns	9.9%	12.7%	11.3%
10				
11	Water Utility Industry			
12	2006			9.5%
13	2007			10.5%
14	09-11			11.5%
15				
16				
17				
18				
19				
20				

Goodman Water Company Selected Characteristics of Water Utilities

Exhibit Schedule D-4.1 Witness: Bourassa

2 4				č	o ditor		†014	000	Monday	
<u> </u>			% Water	R S	Operaung Revenues		Plant	Bond	Moody s Bond	
7			Revenues	Ē	llions)	듸	nillions)	Rating	Rating	
က										
4	~ :	American States	85%	↔	248.7	↔	644.8	₹	Α2	
2		Aqua America	88%	↔	519.6	G	2,115.5	₩	N N	
9		California Water	95%	s	325.3	↔	797.4	Ä	¥2	
7		Connecticut Water	88%	↔	51.1	s	206.4	AA A	A.	
œ	5	Middlesex	%68	↔	80.5	()	274.4	⋖	A R	
6	9	SJW Corp.	%26	↔	188.3	↔	406.7	R	A.	
9										
7		Average	%06	69	235.6	↔	740.9			
12										
13		Goodman Water Company	100%	↔	0.2	↔	2.3			
4										
7	Ċ.	Source: AUS Utility Reports (December 2006)	(900)							

Goodman Water Company Capital Structures of Water Utilities December 2005

Exhibit Schedule D-4.2 Witness: Bourassa

ò N			Book Value	/alue	Market Value	Value
- 2			Long-Term Debt	Common Equity	Long-Term Debt	Common Equity
က						
4	~ :	American States	50.4%	49.6%	29.6%	70.4%
გ	7	Aqua America	52.0%	48.0%	22.9%	77.1%
9	რ	California Water	48.3%	51.7%	27.2%	72.8%
7	4.	Connecticut Water	40.6%	59.4%	25.7%	74.3%
œ	5.	Middlesex	56.3%	43.7%	37.1%	62.9%
6	6	SJW Corp.	42.6%	57.4%	18.7%	81.3%
10						
7		Average	48.3%	51.7%	26.9%	73.1%
12						
13		Goodman Water Company	100.0%	%0:0	N/A	A/N
14						
15						
16	Š	Sources:				
17		Zacks Investment Research				
18						
19						
70						

s of Growth

Exhibit Schedule D-4.3 Page 1 Witness: Bourassa

Goodman Water Company Comparisons of Past and Future Estimates
--

Average	Growth*	7.50%	10.67%	7.50%						8.56%	7.50%						
changes	EPS	1.29%	8.60%	2.33%	Negative	6.84%	14.07%			6.62%	6.84%						
pound annual o	DPS	0.91%	7.39%	0.72%	1.48%	1.89%	5.27%			2.95%	1.69%						
Five-year historical compound annual changes	Value	4.29%	10.35%	4.38%	5.25%	4.26%	6.30%			5.80%	4.81%						
Five-yea	Price	8.19%	21.12%	12.54%	7.61%	5.32%	9.11%			10.65%	8.65%						
	Company	American States	Aqua America	California Water	Connecticut Water	Middlesex	SJW Corp.			GROUP AVERAGE	GROUP MEDIAN		' See Schedule D-4.5	urces:	Value Line Data	Yahoo Finance	
		~ :	2	က်	4.	ည	9						بن *	Sol			
Line No. 4 2 2 4 3 2 4 3 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5	9	7	œ	တ	9	Ξ	12	13	4	15	16	17	9	19	20	21	77

Goodman Water Company

Comparisons of Past and Future Estimates of Growth

Witness: Bourassa Schedule D-4.4 Page 1

Exhibit

Line	ġ	•

Average Future Growth* 7.50% 10.67% 7.50%

EPS 3.42% 9.37% 2.31%

DPS 1.06% 6.16% 0.92% 1.26%

Value 4.33% 9.86% 3.15% 4.03%

27.11% 13.65%

Price 13.25%

Ten-year historical compound annual changes

Book

Negative 0.43% 2.38%

2.18% 3.94%

3.93% 5.44%

11.68% 11.55% 17.76%

American States Company

Aqua America

Connecticut Water California Water

Middlesex

SJW Corp.

GROUP AVERAGE

GROUP MEDIAN

8.56% 7.50%

3.58% 2.38%

2.59% 1.72%

5.12% 4.18%

15.83% 13.45%

* See Schedule D-4.5

Sources:

Value Line Data

Yahoo Finance

Goodman Water Company Analysts Forecasts of Earnings Per Share Growth

Exhibit Schedule D-4.5 Witness: Bourassa

(4) Average	Growth (G) (Cols 1-3) 7.50% 10.67% 7.50% 8.56% 8.56% 8.56%	8.56% 8.56%
(3) H	Value Line 10.50% 12.00% 4.50%	%00.6 %00.6
(2) EPS GROWTH	S&P 6.00% 12.00% 8.00%	8.67% ember 22, 20 er 22, 2006
(1)	Zacks 6.00% 8.00% 10.00%	8.00% zer Data Dec Site Decemb iber 2006
	Company 1. American States 2. Aqua America 3. California Water 4. Connecticut Water 5. Middlesex 6. SJW Corp.	GROUP AVERAGE 8.00% 8.67% GROUP MEDIAN Sources: Value Line Investment Analyzer Data December 22, 2006 Zacks Investment Research Site December 22, 2006 S&P Earnings Guide December 2006

Goodman Water Company Estimates of Sustainable Growth

Exhibit Schedule D-4.6 Witness: Bourassa

(9)	Average Sustainable Growth	(Cols 3+4) 8.30%	6.89%	6.08%						7.09%	%68.9							
(4)	s	<u>Growth</u> 3.35%	0.74%	3.18%						2.42%	3.18%							
(3)	Ą	Growth 4.95%	6.15%	2.90%						4.67%	4.95%							
(2)		of Return 10.00%								11.17%	10.00%			. 22, 2006				
Ξ	Retention	Ratio 0.49	0.42	0.32						0.41	0.42			lyzer Data December				
		Company American States	Aqua America	California Water	Connecticut Water	Middlesex	SJW Corp.			GROUP AVERAGE	GROUP MEDIAN		Sources:	Value Line Investment Analyzer Data December 22, 2006				
Line No. 1	1 W 4+ 10	6 7 1.			10 4.			3	4	5	16	7		စ	0	<u></u>	9	က
⊒ ZI` '`	4 4)	• '-	w	Ų,	_	~	_	7	,	_	₹	~	-	~	Ñ	7	Ŋ	Ø

Goodman Water Company Estimates of sv Growth

Exhibit Schedule D-4.7 Witness: Bourassa

(4)		SV	Growth	3.35%	0.74%	3.18%	na	na	na			2.42%	3.18%					
(3)			>1	0.59	0.73	09.0						0.64	09:0					
(2)	Current	Market to Book	Ratio	2.42	3.65	2.52						2.86	2.52			r 22, 2006	2006	
(1)	Stock	Financing	Rate	5.71%	1.03%	5.26%						4.00%	5.26%			zer Data Decembe	Site December 22,	ber 2006
			Company	American States	Aqua America	California Water	Connecticut Water	Middlesex	SJW Corp.			GROUP AVERAGE	GROUP MEDIAN		Sources:	Value Line Investment Analyzer Data December 22, 2006	Zacks Investment Research Site December 22, 2006	S&P Earnings Guide December 2006
				.	7	က်	4.	ć.	6.						Soc			
S 2 → No.	4	2	9	7	œ	6	10	7	12	13	4	15	16	17	18	19	20	21

Goodman Water Company Discounted Cash Flow Analysis (Water) Constant Growth DCF Model - Sustainable Growth

Exhibit Schedule D-4.9 Witness: Bourassa

		(1)	(2)	(3)	(4)	(5)	(9)	(7) Indicated
			Next		Sust	Sustainable Growth(a)	owth(a)	Cost of Equity
		Spot		w			br+sv	k=Div Yld + g
	Company	Price (Po)	Div (D1)		اط	ا\ ا	Growth (g)	(Cols 3+6)
	American States	38.01			4.95%	3.35%	8.30%	10.7%
5	Aqua America	22.98			6.15%	0.74%	6.89%	9.1%
<u>ښ</u>	California Water	39.90			2.90%	3.18%	6.08%	%0.6
4.	Connecticut Water	22.89					7.09%	10.8%
5	Middlesex	18.74					7.09%	10.7%
9	SJW Corp.	34.63		1.59%			7.09%	8.7%
	GROUP AVERAGE GROUP MEDIAN	7 C 7 C 7 C 7 C 7 C 7 C 7 C 7 C 7 C 7 C		2.75%			7.09%	9.6 %6.6
	マー ひれた ひこ IGUAIO C-4.	こけつごをら						

Goodman Water Company Discounted Cash Flow Analysis (Water) Constant Growth DCF Model Using Projected EPS Growth

ol			(1)	(2)	(3)	(4)	(9)
ΛI Μ							Indicated Cost of
_				Next		(a)	Equity
10			Spot		Dividend	EPS	k=Div Yld + g
"		Company	Price (Po)	Div (D1)	Yield	Growth (g)	(Cols 3+4)
_	.	American States	38.01		2.42%	7.50%	%6.6
~	5	Aqua America	22.98		2.18%	10.67%	12.8%
Φ.	რ	California Water	39.90		2.91%	7.50%	10.4%
0	4.	Connecticut Water	22.89		3.76%	8.56%	12.3%
_	5.	Middlesex	18.74	0.68	3.65%	8.56%	12.2%
7	9	SJW Corp.	34.63		1.59%	8.56%	10.1%
က							
4							
5		GROUP AVERAGE			2.75%	8.56%	11.3%
9		GROUP MEDIAN					11.3%
7							
œ	a)S	a) See Schedules D-4.5					
တ							
0	Sou	Sources:					
<u></u>		Value Line Investment Analyzer Data December 22, 2006	Analyzer Data [December 22, 2	900:		
•							

Goodman Water Company Discounted Cash Flow Analysis (Water) Two-Stage Growth - Projected

Exhibit Schedule D-4.10 Witness: Bourassa

			:		;	!	į	į
		(E)	(2)	(3)	(4)	(5)	(9)	8
			Next		Pro	Projected Growth Rates	es	Indicated
		Spot	Year's		Near	Long		Cost of
Co	Company	Price(P ₀)	Div (D1)	(D ₁ /P ₀)	Term (a)	Term (GDP)	Average (b)	Equity
America	American States	38.01	0.92		7.50%	6.80%	7.27%	9.7%
Aqua America	merica	22.98	0.50		10.67%	6.80%	9.39%	11.6%
Califor	California Water	39.90	1.16		7.50%	%08:9	7.27%	10.2%
Conne	Connecticut Water	22.89	0.86		8.56%	6.80%	7.98%	11.7%
Middlesex	sex	18.74	0.68		8.56%	6.80%	7.98%	11.6%
SJW Corp	orp.	34.63	0.55		8.56%	9.80%	7.98%	%9.6
GROU	GROUP AVERAGE						7.98%	10.7%
GROU	GROUP MEDIAN							10.9%
(a) Se	(a) See Schedule D-4.5	rύ						
(p) Ne	(b) Near term growth o	owth given weighting of .67	of .67					

Goodman Water Company Risk Premium Equity Cost Analysis Average Equity Returns of Sample Water Companies

- eci		Actual Returns on	Annual Average	Risk Premium
No.		Equity	Treasury	Treasury
-	2005	9.22%	4.29%	4.93%
7	2004	%00.6	4.27%	4.73%
က	2003	8.75%	4.01%	4.74%
4	2002	10.25%	4.61%	5.64%
2	2001	10.05%	5.02%	2.03%
9	2000	9.62%	6.03%	3.59%
7	1999	11.20%	5.65%	5.55%
œ	1998	10.62%	5.26%	5.36%
6	1997	11.52%	6.35%	5.17%
10	1996	11.67%	6.44%	5.23%
7	1995	10.93%	6.57%	4.36%
12				
13				
14	10 Year Average Premium	Premium		2.00%
15	5 Year Average Premium	Premium		5.01%
16				
17				
18	Consensus Fore	Consensus Forecast Interest Rates for 2008-2009	60	5.15%
19				
20	Projected Returns on Equity	is on Equity		
21	10 Year	10 Year Average		10.1%
22	5 Year Average	lverage		10.2%
23				
24				
25	Sources:			
56	Value Line Data	Value Line Data December 22, 2006		
27	Ibbotson Assoc	Ibbotson Associates SBBI Valuation Edition 2006 Yearbook	06 Yearbook	
78	Blue Chip Fore	Blue Chip Forecast Interest Rates - 10 year Treas. December 2006	eas. December 2006	
62.5	Federal Reserve	o		
9				

Authorized Equity Returns of Sample Water Companies Goodman Water Company Risk Premium Equity Cost Analysis

Schedule D-4.12

Exhibit

	17A	Nish Fleimail Equity Cost Amarysis	Cost Analysis	Witness: Bourses
	Aut	Authorized Equity Returns of Sample Water Companies	Sample Water Companies	Williess, Doulassa
		Authorized	Average Annual	Risk Premium
Line		Returns on	10 Year	10 Year
S.		Equity	Treasuny	Treasury
-	2005	10.47%	4.34%	6.13%
7	2004	10.40%	4.27%	6.13%
က	2003	10.48%	4.01%	6.47%
4	2002	10.62%	4.61%	6.01%
2	2001	10.86%	5.02%	5.84%
9	2000	11.12%	6.03%	2.09%
7	1999	11.12%	5.65%	5.47%
∞	1998	11.06%	5.26%	2.80%
6	1997	11.18%	6.35%	4.83%
10	1996	11.58%	6.44%	5.14%
=	1995	11.51%	6.57%	4.94%
12				
13				
4	10 Year Average Premium	Premium		2.69%
15	5 Year Average Premium	remium		6.12%
16	•			
17				
18	Consensus Foreca	Consensus Forecast Interest Rates for 2008-2009	5009	5.15%
19				
20	Projected Returns on Equity	on Equity		
21	10 Yes	10 Year Average		10.8%
23	5 Year	5 Year Average		11.3%
23				
24				

Sources:

Blue Chip Forecast Interest Rates - 10 year Treas. December 2006 Ibbotson Associates SBBI Valuation Edition 2006 Yearbook AUS Utility Reports, issues for December various years Federal Reserve

Test Year Ended June 30, 2006 Returns on Equity of Nationally Traded Water Utilities as Reported in AUS Utility Reports December 2006

Exhibit Schedule D-4.13 Witness: Bourassa

Current Rate of Return	11.1%	8.8%	4.0%	10.0%	11.7%			9.4%						
Authorized Rate of Return	9.9%	10.1%	12.7%	10.0%	%6.6			10.4%						
Φ.	American States Water Co.	California Water	Connecticut Water Service	Middlesex Water Co.	SJW Corp.			Averages						
Line No.	← c	1 დ	4	2	9	7	∞	6	10	7	12	13	4	15

Goodman Water Company Revenue Summary Test Year Ended September 30, 2005

Exhibit Rejoinder Schedule H-1 Page 1 Witness: Bourassa

		Addition Addition Bills Gallons 537 182,394 - 325 1,722,972	
Percent Change 175.76% 0.00% 153.00% 208.35% 62.53%	167.72% 0.00%	151.09% / 167.47% 0.00% 0.00% 0.00% 157.81%	152.12%
Dollar Change \$ 219,282 16,584 29,131 8,386	\$ 273,383	\$ 273,383 \$ 24,024 - 27,654 - - 51,678	325,061
Total Revenues at Proposed Rates \$344,047 \$ - 27,423 43,113 21,797	\$ 436,381 §	\$ 454,321 \$ \$ 38,370 \$ - - - - - - - - - - - - - - - - - - -	\$ 538,745 \$
Total Revenues at Present Rates \$124,765	162,998	180,938 14,345 - 18,401 - - 32,746	213,684 180,938 180,602 336 0.19%
Customer Classification and/or and/or Meter Size 5/8 x 3/4 Inch Residential 1 Inch Residential 2 Inch Residential Construction Water	Subtotals of Revenues Other Water Revenues	Subtotals of Revenues Revenue Annualizations: 5/8 Inch residential 3/4 Inch Residential 1 Inch Residential 2 Inch Residential Construction Water Subtotal Revenue Annualization	Total Revenues Per Bill Count With Annualization Subtotal of Revenues Above w/o Annualization Revenues Per Annual Report Difference in Dollars Difference in Percentage Tolerance Allowed by ACC Staff

Goodman Water Company Analysis of Revenue by Detailed Class Test Year Ended September 30, 2005

Rejoinder Schedule H-2 Page 1 Witness: Bourassa Exhibit

	Average	Consumption	5,509	•	3,816	111,083	1,411,750	
(a) Average Number of Customers	at	12/31/2004	368	•	17	က	0	
Customer	Classification	and/or Meter Size	5/8 x 3/4 Inch Residential	3/4 Inch Residential	1 Inch Residential	2 Inch Residential	Construction Water	
	Line	Š.	-	7	က	4	2	9

ustomer	Customers		Reve	Revenues	Proposed Increase	crease	Percent
ssification	at	Average	Present	Proposed	Dollar	Percent	
r Meter Size	12/31/2004	Consumption	Rates			Amount	Customers
ch Residential	368	5,509	\$ 124,765 \$	\$ 344,047 \$	219,282	175.76%	94.83%
sidential	•	•	•			0.00%	0.00%
lential	17	3,816	10,839			153.00%	4.36%
dential	က	111,083	13,982		29,131	208.35%	0.77%
ו Water	0	1,411,750	13,412			62.53%	0.04%
	i		•				

Actual Year End Number of Customers:

Totals

Goodman Water Company

	Go Pre Test Yex	Goodman Water Company Present and Proposed Rates Test Year Ended September 30, 2005	Docket No. W-02500A-06-0281	Exhibit Rejoinder Schedule H-3 Page 1 Witness: Bourassa	ule H-3 sa
Line No.	Customer Classification and Meter Size (Residen	ustomer Classification and Meter Size (Residential, Commercial, Irrigation)	Present <u>Rates</u>	Proposed Rates	Percent Change
ر -	Monthly Usage Charge for: 5/8 v 3/4 Inch	Ľ		(a) \$ 44.87	149.30
1 ო	3/4 Inch				149.30
4	1 Inch		45.00	112.19	149.30
2	1 1/2 Inch		00:06	224.37	149.30
9	2 Inch		144.00	358.99	149.30
7	3 Inch		270.00	673.11	149.30
ω (4 Inch		450.00	1,121.85	149.30
ი (5 Inch		N/A 00,000	N/A	740.06
2 7	o Inch		900.00	7,243.10	149.0
= 2	Fire Hydrant Bulk Water		00.61		0.00
i 4					
5 4	Gallons included in Minimums 5/8 x 3/4 Inch	ns 5/8 x 3/4 Inch			
15	Meter Only		1,000	•	
16					
17	Tier 1: (Gallon upper limit, u	up to, but not exceeding)			
18	5/8 x 3/4 Inch	Residential, Commercial, Irrigation	All gallons over min.	Please See	
19	34 Inch	Residential, Commercial, Irrigation	All gallons over min.	Page 2	
20	1 Inch	Residential, Commercial, Irrigation	All gallons over min.		
21	1.5 Inch	Residential, Commercial, Irrigation	All gallons over min.		
22	2 Inch	Residential, Commercial, Irrigation	All gallons over min.		
23	3 Inch	Residential, Commercial, Irrigation	All gallons over min.		
24	4 Inch	Commercial,	All gallons over min.		
25	6 Inch	Residential, Commercial, Irrigation	All gallons over min.		
7 29	8 Inch	Residential, Commercial, Irrigation	All gallons over min.		
77	Tion 2. (Collon unner limit	to the top cocception.			
g &	5/8 x 3/4 Inch	Residential Commercial Irrigation		Please See	
8	3/4 Inch	Residential, Commercial, Irrigation		Page 2	
31	1 Inch	Residential, Commercial, Irrigation		•	
32	1.5 Inch	Residential, Commercial, Irrigation			
33	2 Inch	Residential, Commercial, Irrigation			
8	3 Inch	Residential, Commercial, Irrigation			
32	4 Inch	Residential, Commercial, Irrigation			
36	6 Inch	Residential, Commercial, Irrigation			
37	8 Inch	Residential, Commercial, Irrigation			
88					

149.30% 149.30% 149.30% 149.30% 149.30% 149.30%

Percent Change

149.30%

0.00%

nedule H-3 rassa		Percent <u>Change</u>	2 205.45% 2 250.91% 2 62.53% 6 5.02 0 \$ 6.72 \$ 7.72 \$ 5.02 0 \$ 6.72 \$ 5.02 0 \$ 6.72	
Exhibit Rejoinder Schedule H-3 Page 2 Witness: Bourassa	Proposed Rates Rates Please See Page 2	Proposed	\$ 5.02 6.72 7.72 \$ 7.72 Gallons 4,000 10,000	
181			20 \$ 20 .20	
Docket No. W-02500A-06-0281	Present Rates	Present	2.20 2.20 2.20 2.20 From Gallons 4,001 10,001 25,001	
Dock W-02		-	φ φ	
			Tier 1 Tier 2 Tier 3 All Water over over over	
Goodman Water Company Present and Proposed Rates Test Year Ended September 30, 2005	Line Customer Classification No. and Meter Size 1 Tier 3: (Gallon upper limit, up to, but not exceeding) 2 5/8 x 3/4 Inch 4 1 Inch 5 1.5 Inch 6 2 Inch 7 3 Inch 8 4 Inch Residential, Commercial, Irrigation Inch Residential, Commercial, Irrigation Residential, Commercial, Irrigation Inch Residential, Commercial, Irrigation	12	13 Commodity Rates (per 1,000 gallons in excess of gallons in Each Tier) 14 All customer classes except Bulk Water 15 All customer classes except Bulk Water 16 All customer classes except Bulk Water 17 18 Bulk Water 20 21 22 23 5/8 and 3/4 Inch Meters 24 Tier 1 25 Tier 2 26 Tier 3 27 28 Tier 1 31 Tier 1 31 Tier 2 32 Tier 3 33 Tier 3	する

£ Exhibit

	Goodman	Goodman Water Company	npany			Rejoinder Schedule H-3	edule H-3	
	Present and Proposed Rates Test Year Ended Sentember 30, 2005	Present and Proposed Rates	Rates er 30, 2005			Page 3 Witness: Bourassa	c c c c c c c c c c c c c c c c c c c	
Line			, 600					
휜-	Meter and Service Line Charnes	Charges						
- 7		2	Present			Proposed		
က		Present	Meter		Proposed	Meter		
4		Service	Install-	Total	Service	Install-	Total	
2		Line	ation	Present	Line	ation	Proposed	
9		Charge	Charge	Charge	Charge	Charge	Charge	
7	5/8 x 3/4 Inch			\$ 225.00	\$ 385.00	\$ 135.00	\$ 520.00	
œ	3/4 Inch			270.00	385.00	215.00	600.00	
6	1 Inch			300.00	435.00	255.00	00.069	
10	1 1/2 Inch			425.00	470.00	465.00	935.00	
=	2 Inch Turbo			550.00	630.00	965.00	1,595.00	
12	2 Inch, Compound			550.00	630.00	1,690.00	2,320.00	
Ω	3 Inch Turbo			750.00	805.00	1,470.00	2,275.00	
7	3 Inch, compound			750.00	845.00	2,265.00	3,110.00	
15	4 Inch Turbo			1,375.00	1,170.00	2,350.00	3,520.00	
16	4 Inch, compound			1,375.00	1,230.00	3,245.00	4,475.00	
17	5 Inch			2,090.00				
82	6 Inch Turbo			2,800.00	1,730.00	4,545.00	6,275.00	
19	6 Inch, compound			2,800.00	1,770.00	6,280.00	8,050.00	
8	8 Inch			¥	At Cost	At Cost	At Cost	
7	10 Inch			¥	At Cost	At Cost	At Cost	
52	12 Inch			¥	At Cost	At Cost	At Cost	
23								
5 4	Other Charges:							
22								
29								
(L				0000			

27	Establishment	\$ 20.00
28	Establishment (After Hours)	\$ 75.00
23	Reconnection (Delinquent)	\$ 75.00
8	Reconnection (Delinquent) after hours	
31	Meter Test	\$ 20.00
32	Deposit	PER RULE
33	Deposit Interest	PER RULE
8	Re-establishment (Within 12 months)	PER RULE
32	NSF Check	\$ 15.00
98	Deferred Payment	18%
37	Meter Re-read	\$ 20.00
38	Late Fee (a)	\$ 10.00
93	Customer requested Meter Test	\$ 20.00
40		

50.00	75.00	75.00	20.00	ULE	ULE	ULE	15.00	18%	20.00	1.50%	20.00
\$	\$	s	÷	PER RI	PER R	PER R	S		s		s

_												,						
Establishment	(R14-2-403.D.1)	Establishment	(After Hours)	(R14-2-403.D.2)	Meter Test	(R14-2-408.F)	Deposit	(R14-2-403.B)	Deposit Interest	(R14-2-403.B.3)	Re-establishment	(R14-2-403.D.1)	NSF Check	(R14-2-409.F.1)	Deferred Payment	(R14-2-409.G.6)	Meter Re-read	(R14-2-408.C.2)

40 41 42 (a) \$5.00 minimum or 1.5% of unpaid balance whichever is greater.

Goodman Water Company Bill Comparison of Present and Proposed Rates Customer Classification 5/8 Inch Meter Test Year Ended September 30, 2005

(Excludes all Revenue Related Taxes)

Exhibit	
Rejoinder Schedule	H-4
Page 1	
Witness: Bourassa	

	Present	Proposed	Dollar	Percent			
<u>Usage</u>	<u>Bill</u>	<u>Bill</u>	<u>Increase</u>	<u>Increase</u>			
- \$		\$ 44.87	\$ 26.87	149.30%			
1,000	18.00	49.89	\$ 31.89	177.19%	Present Rat	es:	
2,000	20.20	54.91	\$ 34.71	171.85%	Monthly Mini	imum:	\$ 18.00
3,000	22.40	59.93	\$ 37.53	167.56%	Gallons in M	inimum	1,000
4,000	24.60	64.95	\$ 40.35	164.04%	Charge Per	1,000 Gallons	
5,000	26.80	71.67	\$ 44.87	167.44%			\$ 2.20
6,000	29.00	78.39	\$ 49.39	170.32%			
7,000	31.20	85.11	\$ 53.91	172.80%			
8,000	33.40	91.83	\$ 58.43	174.95%			
9,000	35.60	98.55	\$ 62.95	176.84%			
10,000	37.80	105.27	\$ 67.47	178.50%			
12,000	42.20	120.71	\$ 78.51	186.05%	Proposed R	ates:	
14,000	46.60	136.15	\$ 89.55	192.18%	Monthly Min	imum:	\$ 44.87
16,000	51.00	151.59	\$ 100.59	197.24%	Gallons in M	inimum	-
18,000	55.40	167.03	\$ 111.63	201.51%	Charge Per	1,000 Gallons	
20,000	59.80	182.47	\$ 122.67	205.14%	Up to	4,000	\$ 5.02
25,000	70.80	221.07	\$ 150.27	212.25%	Up to	10,000	\$ 6.72
30,000	81.80	259.67	\$ 177.87	217.45%	Over	10,001	\$ 7.72
35,000	92.80	298.27	\$ 205.47	221.42%			
40,000	103.80	336.87	\$ 233.07	224.54%			
45,000	114.80	375.47	\$ 260.67	227.07%			
50,000	125.80	414.07	\$ 288.27	229.15%			
60,000	147.80	491.27	\$ 343.47	232.39%			
70,000	169.80	568.47	\$ 398.67	234.79%			
80,000	191.80	645.67	\$ 453.87	236.64%			
90,000	213.80	722.87	\$ 509.07	238.11%			
100,000	235.80	800.07	\$ 564.27	239.30%			
Average Usa	ne.						
5,509 \$	-	\$ 75.09	\$ 47.17	168.96%			
Median Usag		ψ 10.03	Ψ 77.17	100.30 /6			
4,500 \$		\$ 68.31	\$ 42.61	165.81%			

Goodman Water Company Bill Comparison of Present and Proposed Rates Customer Classification 1 Inch Meter Test Year Ended September 30, 2005

(Excludes all Revenue Related Taxes)

Exhibit	
Rebuttal Schedule	H-4
Page 2	
Witness: Bourassa	

	Present	Proposed	Doll		Percent			
<u>Usage</u>	<u>Bill</u>	<u>Bill</u>	Incre		Increase			
-	\$ 45.00	\$ 112.19		7.19	149.30%	_		
1,000	47.20	117.21		0.01	148.32%	Present		
2,000	49.40	122.23		2.83	147.42%	•	Minimum:	\$ 45.00
3,000	51.60	127.25		5.65	146.60%		in Minimum	- .
4,000	53.80	132.27	•	3.47	145.85%	Charge	Per 1,000 Gallons	
5,000	56.00	137.29		1.29	145.15%			\$ 2.20
6,000	58.20	142.31		4.11	144.51%			
7,000	60.40	147.33		5.93	143.92%			
8,000	62.60	152.35		9.75	143.36%			
9,000	64.80	157.37		2.57	142.85%			
10,000	67.00	162.39	•	5.39	142.37%	_		
12,000	71.40	175.83	\$ 104		146.25%	•	ed Rates:	
14,000	75.80	189.27	\$ 113		149.69%	-	Minimum:	\$ 112.19
16,000	80.20	202.71	\$ 122		152.75%		in Minimum	-
18,000	84.60	216.15	\$ 13		155.49%	-	Per 1,000 Gallons	
20,000	89.00	229.59	\$ 140		157.96%	Up to	10,000	\$ 5.02
25,000	100.00	263.19	\$ 163		163.19%	Up to	25,000	\$ 6.72
30,000	111.00	301.79	\$ 190		171.88%	Over	25,001	\$ 7.72
35,000	122.00	340.39	\$ 218		179.00%			
40,000	133.00	378.99	\$ 245		184.95%			
45,000	144.00	417.59	\$ 273		189.99%			
50,000	155.00	456.19	\$ 30		194.31%			
60,000	177.00	533.39	\$ 356		201.35%			
70,000	199.00	610.59	\$ 41		206.83%			
80,000	221.00	687.79	\$ 466		211.21%			
90,000	243.00	764.99	\$ 52		214.81%			
100,000	265.00	842.19	\$ 577	7.19	217.81%			
Average U	•	A 101 01			4.4.7.000/			
3,816	\$ 53.39	\$ 131.34	\$ 77	7.95	145.98%			
Median Us	•	6 444 70	Α		440.000			
500	\$ 46.10	\$ 114.70	\$ 68	3.60	148.80%			

Goodman Water Company

Bill Comparison of Present and Proposed Rates

Customer Classification

Residential 2 Inch

Test Year Ended September 30, 2005 (Excludes all Revenue Related Taxes) Exhibit

Rejoinder Schedule H-4 Page 3

Witness: Bourassa

	Present	Proposed		Dollar	Percent				
<u>Usage</u>	<u>Bill</u>	<u>Bill</u>	1	ncrease	<u>Increase</u>				
• •	\$ 144.00	\$ 358.99	\$	214.99	149.30%				
1,000	146.20	364.01	\$	217.81	148.98%	Present Ra	tes:		
2,000	148.40	369.03	\$	220.63	148.67%	Monthly Mir	nimum:	\$ 1	144.00
3,000	150.60	374.05	\$	223.45	148.37%	Gallons in N	/linimum		
4,000	152.80	379.07	\$	226.27	148.08%	Charge Per	1,000 Gallons		
5,000	155.00	384.09	\$	229.09	147.80%	•	•	\$	2.20
6,000	157.20	389.11	\$	231.91	147.53%				
7,000	159.40	394.13	\$	234.73	147.26%				
8,000	161.60	399.15	\$	237.55	147.00%				
9,000	163.80	404.17	\$	240.37	146.75%				
10,000	166.00	409.19	\$	243.19	146.50%				
12,000	170.40	422.63	\$	252.23	148.02%	Proposed F	Rates:		
14,000	174.80	436.07	\$	261.27	149.47%	Monthly Mir		\$ 3	358.99
16,000	179.20	449.51	\$	270.31	150.84%	Gallons in N			-
18,000	183.60	462.95	\$	279.35	152.15%		1,000 Gallons		
20,000	188.00	476.39	\$	288.39	153.40%	Up to	10,000	\$	5.02
25,000	199.00	509.99	\$	310.99	156.28%	Up to	25,000	\$	6.72
30,000	210.00	548.59	\$	338.59	161.23%	Over	25,001	\$	7.72
35,000	221.00	587.19	\$	366.19	165.70%			•	
40,000	232.00	625.79	\$	393.79	169.74%				
45,000	243.00	664.39	\$	421.39	173.41%				
50,000	254.00	702.99	\$	448.99	176.77%				
60,000	276.00	780.19	\$	504.19	182.68%	•			
70,000	298.00	857.39	\$	559.39	187.72%				
80,000	320.00	934.59	\$	614.59	192.06%				
90,000	342.00	1,011.79	\$	669.79	195.85%				
100,000	364.00	1,088.99	\$	724.99	199.17%				
150,000	474.00	1,474.99		1,000.99	211.18%				
200,000	584.00	1,860.99		1,276.99	218.66%				
250,000	694.00	2,246.99		1,552.99	223.77%				
300,000	804.00	2,632.99		1,828.99	227.49%				
350,000	914.00	3,018.99		2,104.99	230.31%				
400,000	1,024.00	3,404.99		2,380.99	232.52%				
450,000	1,134.00	3,790.99		2,656.99	234.30%				
500,000	1,244.00	4,176.99		2,932.99	235.77%				
Average U	sage								
111,083	\$ 388.38	\$ 1,174.55	\$	786.17	202.42%				
Median Us		, ,	•		· - · · ·				
-	\$ 144.00	\$ 358.99	\$	214.99	149.30%				

Goodman Water Company

Bill Comparison of Present and Proposed Rates

Customer Classification

1,411,750 \$

Construction Water

Test Year Ended September 30, 2005 (Excludes all Revenue Related Taxes)

6,705.81 \$ 10,898.71 \$ 4,192.90

Exhibit

Rejoinder Schedule H-4

Page 4

Witness: Bourassa

<u>Usage</u>		Present Bill		Proposed Bill		Dollar Increase	Percent Increase			
	\$	<u></u>	\$	-	\$	-	0.00%			
1,000	*	4.75	*	7.72	•	2.97	62.53%	Present Rates:		
2,000		9.50		15.44		5.94	62.53%	Monthly Minimum:	\$	
3,000		14.25		23.16		8.91	62.53%	Gallons in Minimum	•	
4,000		19.00		30.88		11.88	62.53%	Charge Per 1,000 Gallons		
5,000		23.75		38.60		14.85	62.53%	, , , , , , , , , , , , , , , , , , ,	\$	
6,000		28.50		46.32		17.82	62.53%		•	
7,000		33.25		54.04		20.79	62.53%			
8,000		38.00		61.76		23.76	62.53%			
9,000		42.75		69.48		26.73	62.53%			
10,000		47.50		77.20		29.70	62.53%			
12,000		57.00		92.64		35.64	62.53%	Proposed Rates:		
14,000		66.50		108.08		41.58	62.53%	Monthly Minimum:	\$	
16,000		76.00		123.52		47.52	62.53%	Gallons in Minimum		
18,000		85.50		138.96		53.46	62.53%	Charge Per 1,000 Gallons		
20,000		95.00		154.40		59.40	62.53%		\$	
25,000		118.75		193.00		74.25	62.53%			
30,000		142.50		231.60		89.10	62.53%			
35,000		166.25		270.20		103.95	62.53%			
40,000		190.00		308.80		118.80	62.53%			
45,000		213.75		347.40		133.65	62.53%			
50,000		237.50		386.00		148.50	62.53%			
60,000		285.00		463.20		178.20	62.53%			
70,000		332.50		540.40		207.90	62.53%			
80,000		380.00		617.60		237.60	62.53%			
90,000		427.50		694.80		267.30	62.53%			
100,000		475.00		772.00		297.00	62.53%			
rage Usage 1,411,750	\$	6,705.81	\$	10,898.71	\$	4,192.90	62.53%			
lian Usage	Ψ	0,700.01	Ψ	10,030.71	Ψ	7,102.00	UZ.UU /0			
4 444 750	•	0 70 7 0 4	^		~					

62.53%